

# ⑥ Design and implementation guidance

This section provides links to key manuals, guidance and other practical resources.

## 6.1 General guidance and manuals

- > Barrett, S., & Kidd, S. (2015). *The design and management of cash transfer programmes: An overview*. Frankfurt am Main: KfW Development Bank.
- > EC. (2015). *Supporting social protection systems* (Tools and Methods Series, Concept Paper 4). Brussels: European Commission.
- > ILO. (2015). *Social protection assessment-based national dialogue: A global guide. Joint United Nations response to implement social protection floors and achieve the Sustainable Development Goals*. Geneva: ILO.
- > Inter Agency Social Protection Assessments (ISPA) Core Diagnostic Instrument (CODI).
- > OECD. (2018). *Social protection system review: A toolkit*. OECD development policy tools. Paris: OECD Publishing.
- > Robalino, D. A., Rawlings, L., & Walker, I. (2012). *Building social protection and labor systems: Concepts and operational implications*. Washington, DC: World Bank.
- > Samson, M., van Niekerk, I., & MacQuene, K. (2011). *Designing and implementing social transfer programmes: A policy manual*. Cape Town: Economic Policy Research Institute.
- > UNDG. (2015). *UNDG coordination toolkit*. United Nations Development Group & ILO.
- > Andrews, C., Bassett, L. K., Castaneda, T., Grosh, M. E., Loureiro, J. P., Quintana, R., & Steta Gandara, M. C. (2012). *Safety nets how to: A toolkit for practitioners (English)*. Washington, DC: World Bank.

## 6.2 Financing

- > Bastagli, F. (2015). *Bringing taxation into social protection analysis and planning* (Guidance note). London: ODI.
- > ILO social protection floors cost calculator.

## 6.3 Value for money

- > Cherrier, C., Gassmann, F., Mideros Mora, A., & Mohnen, P. (2013). *Making the investment case for social protection: Methodological challenges with lessons learnt from a recent study in Cambodia* (Working Paper 2013-06). Florence: UNICEF Office of Research.
- > ILO social protection floors cost calculator.
- > White, P., Hodges, A., & Greenslade, M. (2013). *Guidance on measuring and maximising value for money in social transfer programmes – second edition*. London: DFID.
- > White, P., Hodges, A., & Greenslade, M. (2015). *Measuring and maximising value for money in social protection systems. Companion guidance to measuring and maximising value for money in social transfer programmes*. London: DFID.

## 6.4 Targeting

- > Slater, R., & Farrington, J. (2009). *Making social transfers appropriate, achievable and acceptable: A practical tool for good targeting*. London: ODI.

## 6.5 Conditionality

- > Fiszbein, A., & Schady, N. (2009). CCTs: Policy and Design Options. In Fiszbein, A., & Schady, N. *Conditional cash transfers: Reducing present and future poverty* (World Bank Policy Research Report, pp. 165–203). Washington, DC: World Bank.
- > Ibarrarán, P., Medellín, N., Regalia, F., & Stampini, M. (Eds.). (2017). *How conditional cash transfers work: Good practices after 20 years of implementation*. Inter-American Development Bank.

## 6.6 Payment

- > Barca, V., Hurrell, A., MacAuslan, I., Visram, A., & Willis, J. (2013). *Paying attention to detail: How to transfer cash in cash transfers*. *Enterprise Development and Microfinance*, 24(1), 10–27.
- > del Ninno, C., Subbarao, K., Kjellgren, A., & Quintana, R. (2013). *Improving payment mechanisms in cash-based safety net programs* (Social Protection & Labor Discussion Paper 1305). Washington, DC: World Bank.

- > Inter Agency Social Protection Assessments (ISPA) Payment Tool.

## 6.7 Accountability

- > Ayliffe, T., Aslam, G., & Schjødt, R. (2018). Social accountability in the delivery of social protection (Technical Guidance Note). Orpington: Development Pathways.
- > Van Stolk, C., & Tesliuc, E. T. (2010). Toolkit on tackling error, fraud and corruption in social protection programs (SP Discussion Paper 1002). Washington, DC: World Bank.

## 6.8 Administrative systems

- > Barca, V. (2017). Integrating data and information management for social protection: Social registries and integrated beneficiary registries. Canberra: Department of Foreign Affairs and Trade (Australia).
- > Barca, V., & Beazley, R. (2019). Building on government systems for shock preparedness and response: The role of social assistance data and information systems. Canberra: Commonwealth of Australia, Department of Foreign Affairs and Trade.
- > Chirchir, R., & Kidd, S. (2011). Good practice in the development of management information systems for social protection (Pension Watch Briefing Paper 05). Development Pathways (UK) and HelpAge International (UK).
- > Inter Agency Social Protection Assessments (ISPA) Identification Systems Tool.
- > Leite, P., George, T., Sun, C., Jones, T., & Lindert, K. (2017). Social registries for social assistance and beyond: A guidance note and assessment tool. Washington, DC: World Bank.

## 6.9 Monitoring and evaluation

- > Browne, E. (2014). Social transfer evaluation syntheses (GSDRC Helpdesk Research Report 1066). Birmingham: GSDRC, University of Birmingham.
- > Dissanayake, R., Stephenson, Z., & Greenslade, M. (2012). Evaluating social transfer programmes. Guidance for DFID country offices. London: DFID.
- > Inter Agency Social Protection Assessments (ISPA) Tools. A set of practical tools that help countries improve their social protection system by analysing its strengths and weaknesses and offering options for further action.

- > M'Cormack, F. (2011). Beneficiaries' perspectives in research on cash transfer and social protection programmes (GSDRC Helpdesk Research Report 775). Birmingham: GSDRC, University of Birmingham. (Sets out a range of qualitative methods.)
- > McCord, A., Holmes, R., & Harman, L. (2017). Indicators to monitor social protection performance. Implications for EC programming. (Tools and Methods Series, Concept Paper 5). Brussels: European Commission.
- > Roelen, K., & Devereux, S. (2014). Evaluating outside the box: Mixing methods in analysing social protection programmes (CDI Practice Paper 6). Brighton: Centre for Development Impact, IDS.
- > World Bank. (2013). Monitoring and evaluating social protection programs' efforts to respond to natural disasters and climate change-related shocks (Building Resilience Guidance Note 4). Washington, DC: World Bank.

## 6.10 Gender

- > FAO. (2018). Introduction to gender-sensitive social protection programming to combat rural poverty: Why is it important and what does it mean? (FAO Technical Guide 1). Rome: FAO.
- > FAO. (2018). Integrating gender into the design of cash transfer and public works programmes (FAO Technical Guide 2). Rome: FAO.
- > FAO. (2018). Integrating gender into implementation and monitoring and evaluation of cash transfer and public works programmes (FAO Technical Guide 3). Rome: FAO.
- > Holmes, R., & Jones, N. (2010). How to design and implement gender-sensitive social protection programmes. ODI toolkit. London: ODI.
- > Sida. (2019). Gender and social protection. Gender tool box. Stockholm: Sida.
- > Women's Refugee Commission, Mercy Corps, & International Rescue Committee (2018). Toolkit for optimizing cash-based interventions for protection from gender-based violence: Mainstreaming GBV considerations in CBIs and utilizing cash in GBV response.

## 6.11 Inclusion

- > Department of Foreign Aid and Trade. (2014). Disability and social protection (Technical Guidance Note). Australian Government.
- > Development Pathways: The Disability Benefit Database.

- > [GIZ tools and guidance for inclusive social protection for people with disabilities.](#)
- > [HelpAge International: Social Pensions Database.](#)
- > Rossi, A., Heinemann, A., Kidd, S., & Noy, I. (2014). *Assessing child-sensitivity in social protection. A toolkit for social transfers.* Kathmandu: UNICEF Regional Office for South Asia.

## 6.12 Humanitarian–social protection linkages

- > European Commission. (2019). *Social protection across the humanitarian–development nexus: A game changer in supporting people through crises. Summary reference document.* Guidance Package on Social Protection across the Humanitarian–Development Nexus (SPaH).
- > O'Brien, C., Holmes R., & Scott, Z., with Barca, V. (2018). *Shock-responsive social protection systems toolkit – Appraising the use of social protection in addressing largescale shocks.* Oxford: Oxford Policy Management.
- > World Food Programme. (2019) Basic country capacity assessment: Shock-responsive social protection.
- [English](#)
- [Spanish](#)
- [French](#)

## 6.13 Climate resilience

- > Vincent, K., & Cull, T. (2012). *Adaptive social protection: Making concepts a reality.* Brighton: IDS.
- > Wallis, C., & Buckle, F. (2016). *Social protection and climate resilience: Learning notes on how social protection builds climate resilience.* Evidence on Demand, UK.

## 6.14 Public works

- > ILO. (2012). *Towards the right to work: A guidebook for designing innovative public employment programmes.* Geneva: ILO.
- > Inter Agency Social Protection Assessments (ISPA) public works programmes tool.
- > McCord, A. (2012). *Appraising productivity enhancing public works programmes social protection toolsheet.* London: ODI.
- > Subbarao, K., del Ninno, C., Andrews, C., & Rodríguez-Alas, C. (2013). *Public works as a safety net: Design, evidence, and implementation.* Washington, DC: World Bank.

## 6.15 Graduation and cash plus

- > de Montesquiou, A., & Sheldon, T., with Hashemi, S. M. (2018). *From extreme poverty to sustainable livelihoods: A technical guide to the graduation approach.* Second edition. Washington, DC: World Bank.
- > Dharmadasa, H., Hashemi, S., Samaranayake, S., & Whitehead, L. (2015). *PROPEL toolkit: An implementation guide to the ultra-poor graduation approach.* New York: BRAC USA.
- > Roelen, K., Devereux, S., Abdulai, A.-G., Martorano, B., Palermo, T., & Ragno, L. P. (2017). *How to make 'cash plus' work: Linking cash transfers to services and sectors* (Innocenti Working Paper 2017-10). Florence: UNICEF Office of Research.
- > Slater, R., McCord, A., & Mathers, N. (2014). *Guidance note for DFID: Exploiting the synergies between social protection and economic development.* London: ODI.
- > Sulaiman, M. (2018). *Livelihood, cash transfer, and graduation approaches: How do they fare in cost, impact, and targeting?* In *Boosting growth to end hunger*