

EVIDENCE REPORT

No 51

Impact Innovation

Monitoring and Evaluation Report: Year 2

Tamlyn Munslow, Kate Bingley and James Sumberg

February 2014

The IDS programme on Strengthening Evidence-based Policy works across seven key themes. Each theme works with partner institutions to co-construct policy-relevant knowledge and engage in policy-influencing processes. This material has been developed under the Impact Innovation theme.

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AG Level 2 Output ID: 348

MONITORING AND EVALUATION REPORT: YEAR 2

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1 Introduction and background

This report relates to the second year of the Institute of Development Studies' (IDS) Accountable Grant (AG), a complex four-year grant, involving seven Outputs (six key policy themes and one policy response and evaluation output), 20 Sub-themes, 68 Activity Domains, and over 350 planned and supplemental Level 2 Outputs (or Policy Products). Level 2 Outputs include evidence reports, reviews, briefs, events, guidelines and other tools that aim to influence the policy process.

The scale and diversity of activity under the grant, the dynamic policy environments in which it operates, the number of people and partners involved, together with the imperative to deliver within tight deadlines, highlights the need for a simple yet robust monitoring and evaluation (M&E) system. First and foremost this system should provide the framework for analysing the level of achievement against a logical framework.

The AG M&E system is built around Microsoft Dynamics Customer Relationship Management (CRM) software, and in Year 2 this system was further developed by David Beaven (Head of IDS Computer and Technical Services - CATS), Harvey Coates (Finance Department) and Tamlyn Munslow (Research Officer). Others involved in the development and use of the M&E system include James Sumberg (Grant Director), Georgina Powell-Stevens (Grant Coordinator), Kate Bingley (M&E Advisor), Fran Seballos (Partnerships Officer), Robin Coleman (Digital Communications Officer), Alison Norwood (Publishing Manager), Amy Thompson (Production Editor) and Nason Bimbe (Library/OpenDocs).

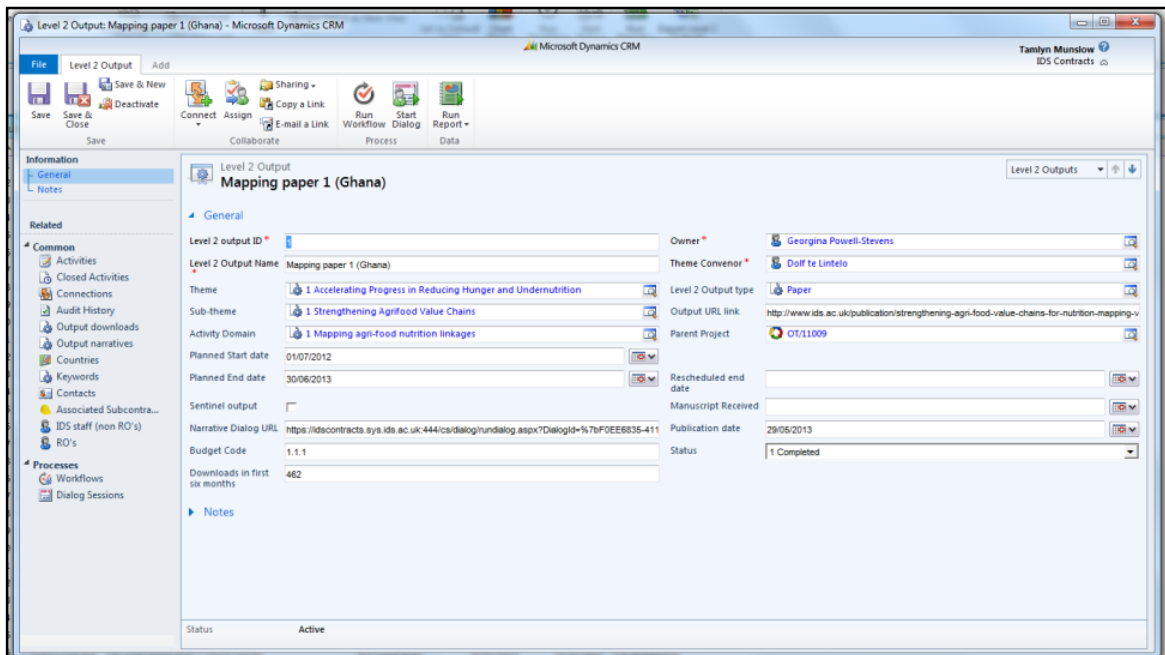
2 CRM-based M&E

CRM software integrates contracts, contacts and process management functions and in Year 2 several notable improvements were made in automatically linking the Institute's budgeting and financial management software to the publication process.

2.1 Storing/retrieving information

Several new fields were added to the Level 2 Output record. These include additional fields for budget codes, manuscript receipt dates, publication dates, download data in the first six months of publication, and corresponding URL links (Figure 2.1). Having access to these data for each Level 2 Output has proved valuable in tracking the delivery and production processes for the individual Policy Products.

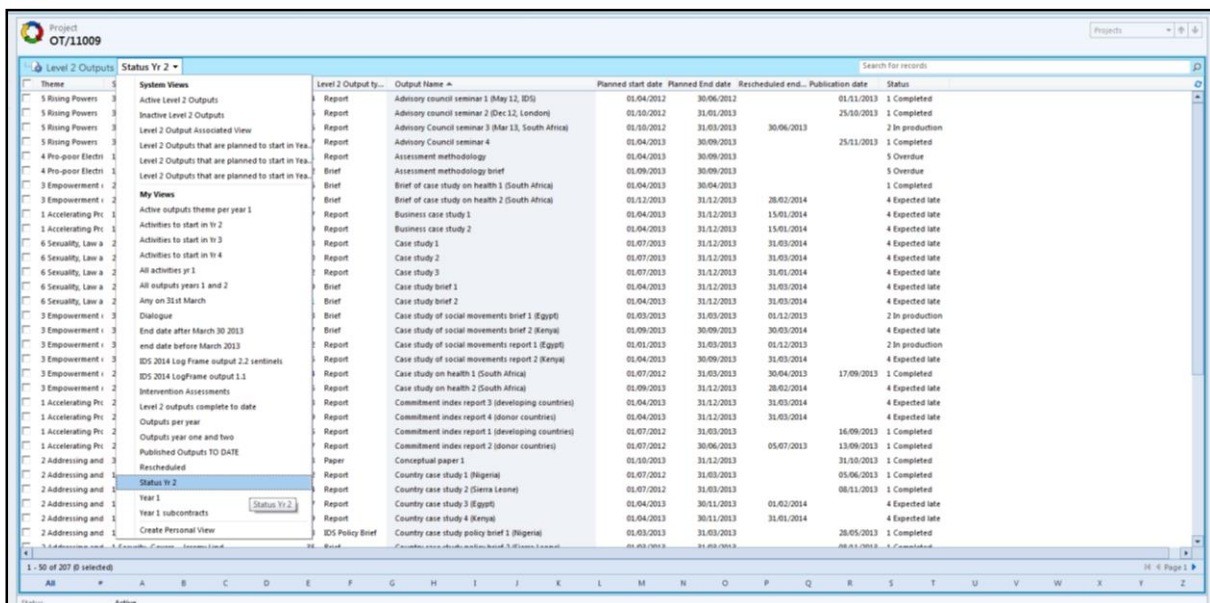
Figure 2.1 Level 2 Output record



2.2 Level 2 Output page views

Level 2 Output list views have been set up and allocated to relevant users across the Institute. For example, the Publishing Manager and Production Editor have access to a list of Outputs that are sorted against publication date (Figure 2.2). They can then make amendments to the 'status' of the Level 2 Output record without needing to contact the central CRM administrator. The Partnerships Officer has access to a list of Outputs sorted against Sentinel Outputs. This allows amendments to be made to the status of Sentinel Outputs without the need for contacting the central CRM administrator. The Finance Manager and Grant Coordinator also have access to a list of Outputs sorted against budget codes.

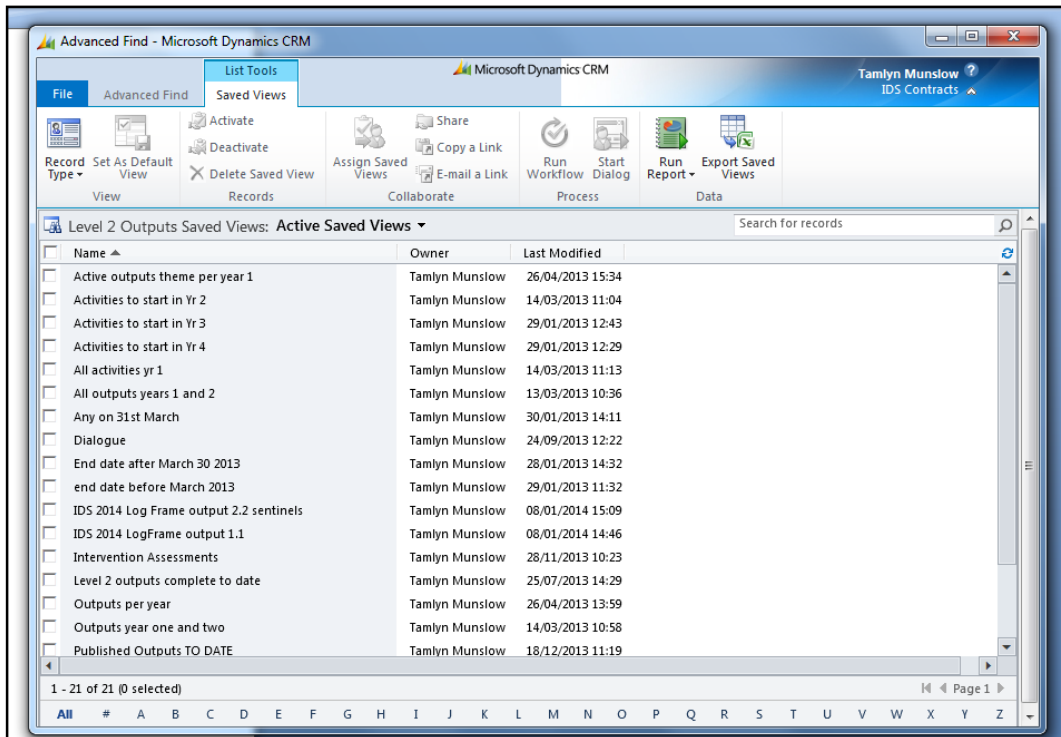
Figure 2.2 Level 2 Output shared views



2.3 Advanced Level 2 Output views

Level 2 Output views have also been set up for the M&E Officer and core management team who run queries to automatically populate the milestone cells of the Logical Framework (Table 4.1). Active saved views are created and stored centrally, which automatically update and group data regarding the overall status of Level 2 Outputs and Sentinel Product downloads (Figure 2.3).

Figure 2.3 Level 2 Output active saved views



2.4 Quarterly reporting

With the help of CATS several automatic reports have been developed and are in use to assist quarterly reporting. These reports monitor the progress of Level 2 Outputs alongside changes in planned end dates and working days allocated. These data are stored in CRM and are accessible to the Finance Manager, Grant Coordinator and Theme Convenors, and link to the time reporting process.

The CRM reporting function is also used to generate download data for Level 2 Outputs on a quarterly basis. These data are stored in the Level 2 Output record and will provide data to assess total download and should give us a much better understanding of the 'lifecycle' of particular products. Download data is also used to inform dissemination strategies and serves as a proxy for the accessibility of Policy Products.

2.5 Delivery management

The data stored on CRM is shared with publications staff using the page view function on CRM. In anticipation of the high publication volume planned for Quarter 4, this function has been utilised in the setting up of an internal feedback system.

The 'status' of Level 2 Outputs is classified as either: (1) completed; (2) in production; (3) on track; (4) expected late; or (5) overdue. The current status of all Outputs is visible to all CRM users. The Production Editor is responsible for amending the Level 2 Output at two points in the production process: first when the manuscript is received, and second when the finished product is uploaded to the OpenDocs e-depository.

2.6 Integration with OpenDocs

OpenDocs is an e-depository of development research that allows unrestricted access via the internet. All AG Outputs are permanently accessible to all internet users via OpenDocs.

Figure 2.4 Integration with OpenDocs

The screenshot displays the 'Item submission' interface on the OpenDocs website. At the top, the IDS Institute of Development Studies logo is on the left, and the OpenDocs logo with the tagline 'Sharing Global Knowledge for Global Change' is on the right. A breadcrumb trail reads: 'OpenDocs Home -> IDS Research Community -> Strengthening Evidence Based Policy -> Empowerment of Women and Girls -> Item submission'. Below the breadcrumb, a progress bar shows the following steps: 'Initial Questions' (completed), 'Describe' (active), 'Describe', 'Access', 'Upload', 'Review', 'License', and 'Complete'. The main content area is titled 'Describe Item' and includes several input sections: 'Authors' with fields for 'Last name, e.g. Smith' and 'First name(s) + "Jr", e.g. Donald Jr'; 'Title' with a field for 'Enter the main title of the item.'; 'Other Titles' with a field for 'If the item has any alternative titles, please enter them below.'; 'Series/Report No.' with fields for 'Series Name' and 'Report or paper No.'; and 'Identifiers' with a dropdown menu for selecting identifier types (Accountable Grant, ISSN, Other, ISMN, Govt Doc #, URI, ISBN, BLDS, KOHA, Accountable Grant) and a text field for the identifier value. On the right side, there is a 'Search OpenDocs' box with a search input and a 'Go' button, and a 'Browse' section with links for 'All of OpenDocs' (Communities & Collections, By Issue Date, Authors, Titles, Subjects) and 'This Collection' (By Issue Date, Authors, Titles, Subjects). At the bottom right, there is a 'My Account' section with links for 'Logout', 'Profile', 'Submissions', and 'Site Statistics' (Most Popular Items, Downloads by Country).

The Production Editor is responsible for uploading the Level 2 Output to OpenDocs and matching the corresponding URL link to the CRM Level 2 Output record (see Figure 2.1). An automatic email is then generated and sent to relevant authors and IDS Knowledge Services staff. This prompts Themes to move ahead with the dissemination strategy for the Output.

CATS are currently enabling the automatic linking of the Level 2 Output record to OpenDocs through the identifiers tab (Figure 2.4). In making the process automatic the Level 2 Output

record will automatically store the URL address for the publication without the Production Editor manually entering the data. This will reduce human error and increase efficiency in reporting.

3 M&E processes

3.1 Sentinel Outputs

An important part of the M&E function has been to generate information and understanding concerning the quality and impact of the 350+ Level 2 Outputs. To help in this regard we have developed the notion of Sentinel Outputs, which refers to the selection of key or critical Outputs across Themes per year. At the start of Quarter 4, 55 Sentinel Outputs had been published (Annex 2).

In Year 2 we reorganised how Knowledge Services and Communications inputs are made and managed in relation to these Sentinel Outputs. The logic is that by monitoring and understanding how these Sentinel Outputs impact on policy processes and outcomes we will have a better picture of grant impact overall. Dissemination and uptake plans for Sentinel Outputs are developed collaboratively by Researchers, Knowledge Services and Communications staff.

3.2 Stakeholder survey

Stakeholder mapping activities were carried out in each Policy Theme. A variety of stakeholders from across the six Policy Themes were used to gather perspectives regarding the Sentinel Outputs. The survey provides data on perceptions of use, quality, engagement, as well as contextual data related to the activities undertaken as a result of this engagement. This process forms the basis for more detailed analysis into the channels available for the uptake and use of policy evidence. The stakeholder survey is carried out using Survey Monkey. Data from the stakeholder survey addresses logframe indicator x.3.

3.3 Events survey

Each Policy Theme uses a standardised evaluation form to obtain data on their engagement activities, collecting participant perspectives on the use, quality, and engagement with the event. This process facilitates internal learning as well as comparison across Policy Themes. The events survey can be administered using Survey Monkey or with paper forms. Data from the events survey addresses logframe indicator x.4.

4 Results to date

4.1 Level 2 Outputs complete to date

118 Level 2 Outputs are in publication to date (Table 4.1). The remaining Year 2 Level 2 Outputs are planned to enter the production process before the end of the financial year (see section 2.5). The majority (56 per cent) of these Level 2 Outputs are evidence reports and associated briefs.

Table 4.1 Level 2 Outputs complete to date

POLICY THEME	1 Hunger	2 Violence	3 Women	4 Electricity	5 Rising Powers	6 Sexuality	7 Policy impact	Total
OUTPUT TYPE								
Agenda	0	0	0	0	1	0	0	1
Brief	2	3	3	1	1	11	0	21
Database	0	0	2	0	0	0	0	2
Fellowship	0	0	0	0	2	0	0	2
Guidelines	1	0	0	0	0	0	0	1
IDS Policy Brief	0	4	1	0	5	0	7	17
Method & practice paper	0	0	0	0	0	0	7	7
Paper	2	1	0	0	1	0	1	5
Rapid Response Brief	0	0	0	0	0	0	6	6
Report	3	5	5	1	11	12	8	45
Resource guide	0	0	2	0	1	0	0	3
Review	1	0	2	1	1	1	0	6
Toolkit	0	0	0	0	0	2	0	2
Total	9	13	15	3	23	26	29	118

Source: CRM 13 January 2014

4.2 Downloads

The mean download after the first six months after publication for all Level 2 Outputs is 520. This is slightly higher for Sentinel Outputs (which represent 28 per cent of all publications to date) where the mean download after six months of publication is 629.2 (Table 4.2).

It is useful to look at the variation in downloads across the Level 2 Outputs. Table 4.3 demonstrates that although Rapid Response Briefs generally have high downloads, in one case this was not so. We are doing further analysis to better understand this variation.

Table 4.2 Download data for Sentinel Outputs

Level 2 Output Type	Downloads in first six months
IDS Policy Brief	583
Method & practice paper	185
Rapid Response Brief	1,186
Report	493
Review	699
Mean downloads	629.2

Source: CRM 13 January 2014

Table 4.3 Download data for all Level 2 Outputs

Theme	Level 2 Output type	Downloads in first six months
1 Accelerating Progress in Reducing Hunger and Undernutrition	Brief	107
1 Accelerating Progress in Reducing Hunger and Undernutrition	Brief	81
7 Policy Anticipation, Response and Evaluation	IDS Policy Brief	944
7 Policy Anticipation, Response and Evaluation	IDS Policy Brief	918
7 Policy Anticipation, Response and Evaluation	IDS Policy Brief	670
7 Policy Anticipation, Response and Evaluation	IDS Policy Brief	666
5 Rising Powers	IDS Policy Brief	659
7 Policy Anticipation, Response and Evaluation	IDS Policy Brief	638
5 Rising Powers	IDS Policy Brief	609
7 Policy Anticipation, Response and Evaluation	IDS Policy Brief	496
7 Policy Anticipation, Response and Evaluation	IDS Policy Brief	458
5 Rising Powers	IDS Policy Brief	431
2 Addressing and Mitigating Violence	IDS Policy Brief	230
7 Policy Anticipation, Response and Evaluation	Method & practice paper	629
7 Policy Anticipation, Response and Evaluation	Method & practice paper	228
7 Policy Anticipation, Response and Evaluation	Method & practice paper	185
7 Policy Anticipation, Response and Evaluation	Method & practice paper	92
1 Accelerating Progress in Reducing Hunger and Undernutrition	Paper	462
7 Policy Anticipation, Response and Evaluation	Paper	228
7 Policy Anticipation, Response and Evaluation	Paper	85
7 Policy Anticipation, Response and Evaluation	Rapid Response Brief	2,564
7 Policy Anticipation, Response and Evaluation	Rapid Response Brief	798
7 Policy Anticipation, Response and Evaluation	Rapid Response Brief	458
7 Policy Anticipation, Response and Evaluation	Rapid Response Brief	196
7 Policy Anticipation, Response and Evaluation	Report	686
1 Accelerating Progress in Reducing Hunger and Undernutrition	Report	572
6 Sexuality, Law and Development	Report	477
2 Addressing and Mitigating Violence	Report	438
7 Policy Anticipation, Response and Evaluation	Report	413
6 Sexuality, Law and Development	Report	384
6 Sexuality, Law and Development	Report	382
3 Empowerment of Women and Girls Living in Poverty	Report	231
7 Policy Anticipation, Response and Evaluation	Report	211
3 Empowerment of Women and Girls Living in Poverty	Review	835
1 Accelerating Progress in Reducing Hunger and Undernutrition	Review	722
5 Rising Powers	Review	539
Mean		520

Source: CRM 13 January 2014

4.3 Annual Survey results

The Annual Survey offers supplementary evidence to that of download data, with a particular focus on quality.

Fifty per cent of the stakeholders who responded reported an awareness of Sentinel Outputs and 83 per cent of stakeholders with awareness rated them as useful. Ninety-five per cent of all survey respondents across the six Policy Themes also rated the quality of Sentinel Outputs as high or very high. Other proxies used to rate the Sentinel Outputs include usability and type of actions undertaken after engaging with the Sentinel Outputs; both proxies received similarly high scores.

Sixty-two per cent of stakeholders rated the credibility of IDS as high or very high with regard to its presence in policy debates surrounding the six Policy Themes.

5 Future developments

- Whilst CRM has all the functionality required for large-scale programme management, previous to the AG it had not been used in this way at IDS. It is an important task for Year 3 to continue to integrate CRM systems across the Institute.
- The M&E system is providing important insights into processes around the use of Sentinel Outputs. Whilst the total mean of downloads for all Level 2 Policy Outputs meets the milestone (+500 downloads in six months), there is considerable variation across the Outputs and Themes. This will be explored further in Year 3.

Annex 2: Sentinel Outputs planned: financial years 1 and 2

	Theme	Sub-theme	Convenor	Budget Code	Level 2 output ID	Level 2 Output type	Output Name	Start	End	Rescheduled	Publication	Sentinel	Status
1	1 Accelerating P	2 Better Metrics	Dolf te Lintelo	1.2.2	400	Review	Real-time monitoring review	01/08/2012	31/03/2013		09/05/2013	Yes	1 Completed
2	1 Accelerating P	2 Better Metrics	Dolf te Lintelo	1.2.2	402	Report	Methodology for real-time pilot	01/04/2013	30/11/2013	31/03/2014		Yes	4 Expected late
3	1 Accelerating P	1 Strengthening	Dolf te Lintelo	1.1.2	4	Guidelines	Policy guidelines 2 (Nigeria)	01/07/2012	31/12/2013	15/01/2014		Yes	4 Expected late
4	1 Accelerating P	1 Strengthening	Dolf te Lintelo	1.1.3	7	Report	Business case study 1	01/04/2013	31/12/2013	15/01/2014		Yes	4 Expected late
5	1 Accelerating P	2 Better Metrics	Dolf te Lintelo	1.2.3	26	Report	Commitment index report 1 (developing countries)	01/07/2012	31/03/2013		16/09/2013	Yes	1 Completed
6	1 Accelerating P	2 Better Metrics	Dolf te Lintelo	1.2.3	28	Report	Commitment index report 3 (developing countries)	01/04/2013	31/12/2013	31/03/2014		Yes	4 Expected late
7	2 Addressing an	1 Security, Gove	Jeremy Lind	2.1.1	33	IDS Policy Brief	Country case study policy brief 1 (Nigeria)	01/03/2013	31/03/2013		28/05/2013	Yes	1 Completed
8	2 Addressing an	1 Security, Gove	Jeremy Lind	2.1.1	36	IDS Policy Brief	Key issue policy brief 1 (Sierra Leone)	01/01/2013	31/03/2013	31/12/2013		Yes	2 In production
9	2 Addressing an	1 Security, Gove	Jeremy Lind	2.1.5	42	IDS Policy Brief	Key issue policy brief 2 (Egypt & Kenya) Emily	01/10/2013	31/12/2013	20/02/2014		Yes	4 Expected late
10	2 Addressing an	1 Security, Gove	Jeremy Lind	2.1.4	50	Report	Urban pilot (Joanna)	01/04/2013	31/12/2013	14/02/2014		Yes	4 Expected late
11	2 Addressing an	2 Provision of Pu	Jeremy Lind	2.2.3	355	IDS Policy Brief	Key issue policy brief 1 (Kenya & India)	01/01/2013	31/03/2013			Yes	2 In production
12	2 Addressing an	2 Provision of Pu	Jeremy Lind	2.2.3	356	IDS Policy Brief	Key issue policy brief 2 Nepal (Jaideep)	01/07/2013	30/09/2013	28/02/2014		Yes	4 Expected late
13	2 Addressing an	3 External Stres	Jeremy Lind	2.3.1	61	Report	External stresses case study 1 (Markus)	01/04/2013	30/09/2013	28/02/2014		Yes	4 Expected late
14	2 Addressing an	4 Cross Theme	Jeremy Lind	2.4.1	66	IDS Policy Brief	Key issue policy brief 1 (Intro to the theme)	01/01/2013	31/03/2013		03/06/2013	Yes	1 Completed
15	3 Empowerment	4 Cross theme	Deeptha Chopra	3.4.1	412	Resource guide	Resource guide 3 (Yr 3 update)	01/04/2014	31/12/2014			Yes	3 On track
16	3 Empowerment	1 Economic Em	Deeptha Chopra	3.1.1	71	Review	Thematic review 1 (care economy)	01/07/2012	31/03/2013		09/07/2013	Yes	1 Completed
17	3 Empowerment	2 Addressing HI	Deeptha Chopra	3.2.2	86	Report	Case study on health 2 (South Africa)	01/09/2013	31/12/2013	28/02/2014		Yes	4 Expected late
18	3 Empowerment	3 More Effective	Deeptha Chopra	3.3.1	104	Database	Database of social movements 2 (Kenya)	01/04/2013	30/09/2013	30/12/2013		Yes	4 Expected late
19	3 Empowerment	3 More Effective	Deeptha Chopra	3.3.2	106	Report	Case study of social movements report 2 (Kenya)	01/04/2013	30/09/2013	31/03/2014		Yes	4 Expected late
20	3 Empowerment	4 Cross theme	Deeptha Chopra	3.4.1	126	Resource guide	Resource guide 1 (set up & launch)	01/05/2012	31/03/2013	30/04/2013	26/04/2013	Yes	1 Completed
21	4 Pro-poor Elect	1 Strengthening	Ana Pueyo	4.1.2	130	Brief	Systematic literature brief	01/03/2013	31/03/2013	30/04/2013	19/09/2013	Yes	1 Completed
22	4 Pro-poor Elect	1 Strengthening	Ana Pueyo	4.1.3	131	Report	Assessment methodology	01/04/2013	30/09/2013			Yes	5 Overdue
23	5 Rising Powers	2 Learning & Par	Louise Oakley	5.2.1	508	IDS Policy Brief	Supplemental: Policy Brief on social prot. in Brazil				23/04/2013	Yes	1 Completed
24	5 Rising Powers	1 Knowledge & e	Louise Oakley	5.1	138	Review	Development footprint review	01/04/2012	31/03/2013	30/07/2013	25/11/2013	Yes	1 Completed
25	5 Rising Powers	1 Knowledge & e	Louise Oakley	5.1.2	140	Report	Country level study 1 (Brazil)	01/04/2012	31/03/2013			Yes	5 Overdue
26	5 Rising Powers	1 Knowledge & e	Louise Oakley	5.1.2	146	Report	Country level study 3 (India)	01/01/2013	31/12/2013	31/03/2014		Yes	4 Expected late
27	5 Rising Powers	1 Knowledge & e	Louise Oakley	5.1.3	157	Report	Sectoral study 2 (Civil Society)	01/10/2012	30/09/2013	31/10/2013		Yes	5 Overdue
28	5 Rising Powers	3 Policy & Influe	Louise Oakley	5.3.5	182	IDS Policy Brief	Synthesis policy brief (Country studies)	01/10/2013	31/12/2013	31/03/2014		Yes	4 Expected late
29	5 Rising Powers	4 Contribution of	Louise Oakley	5.4.1	183	Report	Political economy analysis report 1 (India)	01/07/2012	31/03/2013	30/06/2013		Yes	5 Overdue
30	6 Sexuality, Law	1 More Effective	Elizabeth Mills	6.1.1	204	Report	Legal case study 3 (Nepal)	01/07/2012	31/03/2013		24/07/2013	Yes	1 Completed
31	6 Sexuality, Law	1 More Effective	Elizabeth Mills	6.1.1	212	Report	Legal case study synthesis report	01/04/2013	30/06/2013			Yes	2 In production
32	6 Sexuality, Law	1 More Effective	Elizabeth Mills	6.1.2	213	Toolkit	Legal toolkit	01/07/2013	31/12/2013	31/01/2014		Yes	4 Expected late
33	6 Sexuality, Law	2 Sexuality & Pc	Elizabeth Mills	6.2.2	218	Report	Policy audit 1 (Sonke Gender Justice, South Africa)	01/07/2012	30/06/2013	08/07/2013	15/11/2013	Yes	1 Completed
34	6 Sexuality, Law	2 Sexuality & Pc	Elizabeth Mills	6.2.2	224	Report	Policy audit 4 (Galang, Philippines)	01/07/2012	30/06/2013		21/08/2013	Yes	1 Completed
35	6 Sexuality, Law	2 Sexuality & Pc	Elizabeth Mills	6.2.2	226	Report	Policy audit synthesis report	01/07/2013	30/09/2013	30/11/2013		Yes	4 Expected late
36	6 Sexuality, Law	2 Sexuality & Pc	Elizabeth Mills	6.2.2	227	Toolkit	Policy audit toolkit	01/07/2013	31/12/2013	31/03/2014		Yes	4 Expected late
37	7 Policy Anticipa	1 Foresight	Jim Sumberg	7.1.1	503	Report	Supplemental: TT Issue report (Alouche & Lind)				07/05/2013	Yes	1 Completed
38	7 Policy Anticipa	3 Impact Innovati	Barbara Befani	7.3.1	426	Method & practice paper	Methods / practice paper 5 (Danny Burns)	01/07/2013	30/09/2013			Yes	5 Overdue
39	7 Policy Anticipa	2 Rapid Respons	Jim Sumberg	7.2.1	518	IDS Policy Brief	Supplemental: Promoting inclusive social protection in the post-2015 framework				05/07/2013	Yes	1 Completed
40	7 Policy Anticipa	2 Rapid Respons	Jim Sumberg	7.2.1	519	IDS Policy Brief	Supplemental: Engaging science and politics in a post-2015 framework				05/08/2013	Yes	1 Completed
41	7 Policy Anticipa	2 Rapid Respons	Jim Sumberg	7.2.1	520	IDS Policy Brief	Supplemental: Ensuring women and girls' right to water and sanitation post-2015				15/07/2013	Yes	1 Completed
42	7 Policy Anticipa	2 Rapid Respons	Jim Sumberg	7.2.1	521	IDS Policy Brief	Supplemental: Achieving gender equality through a post-2015 framework				20/08/2013	Yes	1 Completed
43	7 Policy Anticipa	1 Foresight	Jim Sumberg	7.1.1	243	Report	TT Issue report 1 (Spratt)	01/09/2012	30/10/2013	30/11/2013		Yes	4 Expected late
44	7 Policy Anticipa	1 Foresight	Jim Sumberg	7.1.1	245	Report	TT Issue report 2 (Berdou)	01/11/2012	31/10/2013			Yes	4 Expected late
45	7 Policy Anticipa	1 Foresight	Jim Sumberg	7.1.1	247	Report	TT Issue report 3 (MacGregor)	01/11/2012	30/11/2013			Yes	3 On track
46	7 Policy Anticipa	1 Foresight	Jim Sumberg	7.1.1	249	Report	TT Issue report 4 (Béné & Cannon)	01/11/2012	30/11/2013			Yes	3 On track
47	7 Policy Anticipa	1 Foresight	Jim Sumberg	7.1.1	251	Report	TT Issue report 5 (Bingley, review paper)	01/07/2013	31/12/2013	31/03/2014		Yes	4 Expected late
48	7 Policy Anticipa	2 Rapid Respons	Alistair Scott	7.2.1	263	Rapid Response Brief	Rapid Response Brief 1 (Lind - After Meles)	01/07/2012	30/10/2012		25/10/2012	Yes	1 Completed
49	7 Policy Anticipa	2 Rapid Respons	Alistair Scott	7.2.1	265	Rapid Response Brief	Rapid Response Brief 3 (Watson - BRICS bank)	01/01/2013	31/03/2013		08/05/2013	Yes	1 Completed
50	7 Policy Anticipa	2 Rapid Respons	Alistair Scott	7.2.1	266	Rapid Response Brief	Rapid Response Brief 4 (Lind - Nile)	01/04/2013	30/09/2013		28/08/2013	Yes	1 Completed
51	7 Policy Anticipa	2 Rapid Respons	Kelly Shephard	7.2.1	267	Rapid Response Brief	Rapid Response Brief 5	01/07/2013	30/09/2013		13/12/2013	Yes	1 Completed
52	7 Policy Anticipa	2 Rapid Respons	Kelly Shephard	7.2.1	268	Rapid Response Brief	Rapid Response Brief 6	01/09/2013	31/12/2013			Yes	2 In production
53	7 Policy Anticipa	3 Impact Innovati	Barbara Befani	7.3.1	297	Method & practice paper	Methods / practice paper 1 (Loevnshon)	01/07/2012	31/03/2013		05/04/2013	Yes	1 Completed
54	7 Policy Anticipa	3 Impact Innovati	Barbara Befani	7.3.1	512	Method & practice paper	Supplemental: Methods / practice paper (Befani)	01/04/2013	30/06/2013	31/03/2014		Yes	2 In production
55	7 Policy Anticipa	3 Impact Innovati	Barbara Befani	7.3.1	307	Method & practice paper	Methods / practice paper 6 (Martin Greeley)	01/07/2013	30/09/2013	31/12/2013		Yes	4 Expected late
56	7 Policy Anticipa	3 Impact Innovati	Barbara Befani	7.3.1	309	Method & practice paper	Methods / practice paper 7 (Lars Otto Naess)	01/07/2013	30/09/2013	31/12/2013		Yes	4 Expected late
57	7 Policy Anticipa	3 Impact Innovati	Barbara Befani	7.3.1	311	Method & practice paper	Methods / practice paper 8 (Keeite Roelen)	01/10/2013	31/12/2013			Yes	4 Expected late

Annex 3: Supplemental Outputs to date

	Theme	Sub-theme	Level 2 ID	Type	Output Name	Start	End	Rescheduled	Publication
1	2 Addressing	1 Security, Governance	505	IDS Policy Brief	Supplimental: Country case policy brief 2 (Nigeria)				
2	5 Rising Powe	1 Knowledge & evidence	522	Report	Supplemental: Mai Fujita paper on China's footprint				
3	5 Rising Powe	2 Learning & Partnerships	500	Report	Supplemental: Beijing health report				20/02/2013
4	5 Rising Powers		501	Resource guide	Supplemental: Eldis resource guide				05/03/2013
5	5 Rising Powers		502	Report	Supplemental: Annotated bibliography				05/03/2013
6	5 Rising Powe	2 Learning & Partnerships	508	IDS Policy Brief	Supplemental: Policy Brief on social prot. in Brazil				23/04/2013
7	5 Rising Powe	1 Knowledge & evidence	509	Report	Supplimental: Development footprint study (5 country case	01/05/2013	31/03/2014		
8	5 Rising Powe	3 Policy & Influence	510	Report	Supplimental: Advisory concil seminar (Nov '13)	01/07/2013	31/12/2013		
9	5 Rising Powe	3 Policy & Influence	511	Report	Supplimental: Advisory council seminar (Mar '14)	01/12/2013	30/04/2014		
10	5 Rising Powe	1 Knowledge & evidence	513	Bulletin	Supplimental: Bulletin	01/07/2013	31/05/2014	01/07/2014	
11	5 Rising Powe	3 Policy & Influence	514	Report	Supplimental: IDS South Africa Events Report, Mar 13				
12	5 Rising Powe	4 Contribution of the Rising P	515	Paper	Supplimental: Hubert's paper on global power shift				
13	5 Rising Powe	2 Learning & Partnerships	516	IDS Policy Brief	Supplimental: Xiulan - health reforms rural China				24/10/2013
14	7 Policy Antici	1 Foresight	503	Report	Supplemental: TT Issue report (Allouche & Lind)				07/05/2013
15	7 Policy Antici	1 Foresight	504	Report	Supplemental: Climate Change – Migration – Urbanization				07/08/2013
16	7 Policy Antici	1 Foresight	506	Report	Supplemental: Annotated bibliography on				04/06/2013
17	7 Policy Antici	3 Impact Innovation	507	Report	Supplemental: Impact workshop (IDS, March '13)				09/08/2013
18	7 Policy Antici	2 Rapid Response	518	IDS Policy Brief	Supplemental: Promoting inclusive social protection				05/07/2013
19	7 Policy Antici	2 Rapid Response	519	IDS Policy Brief	Supplemental: Engaging science and politics				05/08/2013
20	7 Policy Antici	2 Rapid Response	520	IDS Policy Brief	Supplemental: Ensuring women and girls' right to water				15/07/2013
21	7 Policy Antici	2 Rapid Response	521	IDS Policy Brief	Supplemental: Achieving gender equality through				20/08/2013
22	7 Policy Antici	3 Impact Innovation	512	Method & practice pap	Supplimental: Methods / practice paper (Befani)	01/04/2013	30/06/2013	31/03/2014	



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