

TOWARDS GLOBAL DEVELOPMENT



OUR VISION

Our vision is of equal and sustainable societies, locally and globally, where everyone can live secure, fulfilling lives free from poverty and injustice.

OUR ANNUAL REVIEW

Get an overview of our values, work and approach, and read reflections from our Chair and Director on how far we have come and where we are heading.

OUR IMPACT

Read about our key areas of focus and explore case studies on how we are contributing to transformations that reduce inequalities, accelerate sustainability and build inclusive and secure societies.

OUR NETWORKS, STUDENTS AND ALUMNI

Discover how we are strengthening our strategic partnerships in research and mutual learning, and supporting the next generation of development leaders to fulfil their potential and help achieve positive and transformative change for everyone, everywhere.

www.ids.ac.uk/annualreview

Front cover image: A child reflected in a window pane, in Yanji, Jilin Province, China. Buildings outside sport signage in both Korean & Chinese scripts. Credit: A. Dean – Panos

Annual Review Editors: Carol Smithyes and Emilie Wilson

Design: Fruit Design



In rural Bangladesh, “Info Ladies” are bringing internet services to men and women who need information but don’t have the means to access the web. Here, Lady Mahfuza enables a relative of Tajul Islam to talk and see him via Skype. Tajul has lived in Saudi Arabia for ten years but it’s only as a result of this Skype service that his friends and relatives have been able to see him. Credit: G.M.B. Akash – Panos

CHAIR'S MESSAGE



Jonathan Kydd is the former Dean of the University of London International Programmes and Chief Executive of the University of London International Academy.

I am excited to be joining the Board of Trustees of an organisation with an unparalleled record of influencing development agendas at what is an important moment for international development.

Over the past year we have seen a well-managed transition of leadership and under Melissa Leach IDS continues to flourish. This year she has led a major project to transform IDS's internal structures. This highly participatory approach catalysed impressive energy, enthusiasm and commitment from staff as well as the wider IDS community, including its global network of partners and alumni.

New five-year strategy for IDS

The central objective of the new strategy is that IDS should continue to have appreciable global impact, which we will accomplish by leading contributions to understanding and responding to the challenges of inequality, sustainability, inclusivity and security.

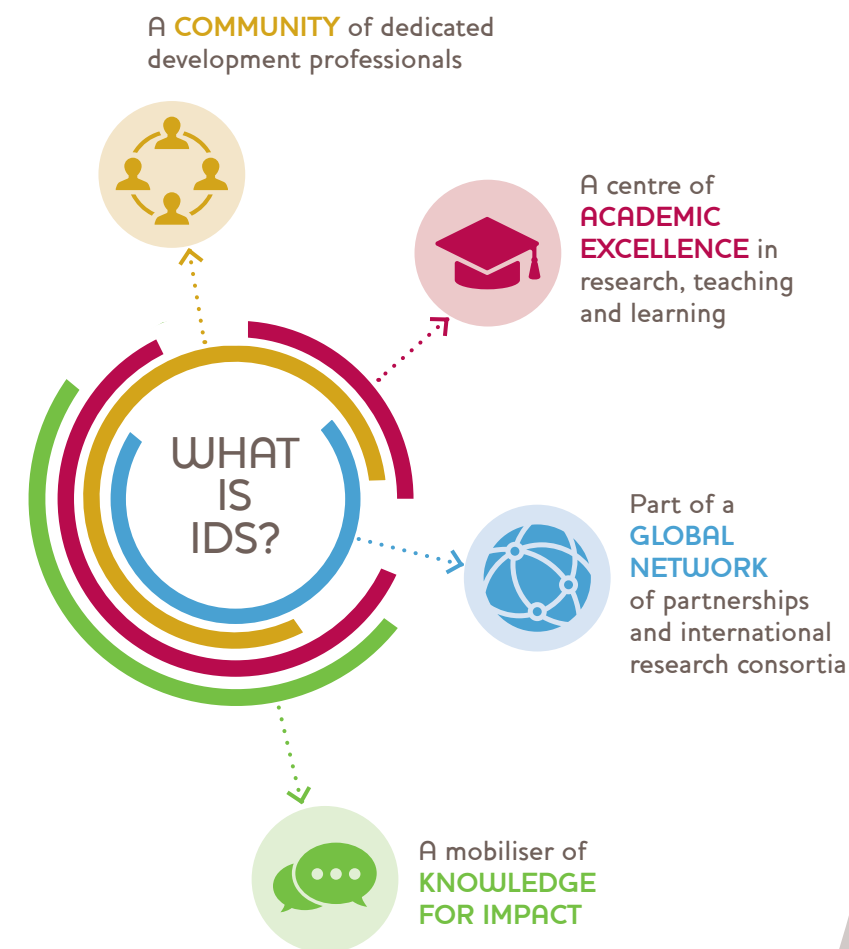
Significant developments in 2014/15 include Melissa Leach signing a Memorandum of Understanding with the Development Research Center (DRC) of the State Council of the People's Republic of China during a trip to Beijing that also saw the launch of the IDS Centre for Rising Powers and Global Development (CRPD). The University of Sussex was also ranked world number one for development studies by the QS World University Rankings – a welcome validation of the academic reputation, quality, impact and range of international development research undertaken and courses delivered by IDS and colleagues in departments of the University of Sussex. The influence of IDS' work was exemplified by leading roles in the authorship of a number of high-profile

global reports such as the *World Disasters Report 2014* and the *World Survey on the Role of Women in Development 2014*. IDS hosted key speeches by the Secretary of State and Shadow Secretary of State for International Development in advance of the UK General Election of 2015.

Financial sustainability is critical, particularly in an increasingly challenging funding environment. The positive financial picture of 2013/14 has continued into 2014/15, with IDS generating a surplus of almost £900,000. At the end of this financial year we were able to set aside £4 million of the total £10.7 million value of the balance sheet to the general reserve. Of this £4 million, £2.5 million will go to the minimum reserve and £1.5 million will be reinvested to meet the aims of the new strategy over the next five years. IDS has been working hard to diversify its funding streams, reaching out to new donors.

Looking forward to 2016 and beyond

We will work towards closer collaboration with the University. We anticipate that the forthcoming publication of the *World Social Science Report* on inequality and social justice – to which IDS has made a significant contribution – will be a landmark, and 2016 will be our fiftieth anniversary. I look forward to being part of these celebrations and continuing to work closely with my colleagues on the IDS Board to support Melissa, the staff and the wider IDS community as they work towards delivering its new and ambitious strategy.



"IDS has continued to show itself to be on the front line of innovative thinking about the changing mix of issues and processes that are redefining the meaning of development in our world, and the questions that deserve the priority attention of researchers, officials, and activists alike."

Professor Adebayo Olukoshi
Director, UN African Institute for Economic Development and Planning (IDEP)

"The quest for a world without poverty, where social justice is real and sustainable economic growth benefits all, will not happen without dedicated, passionate, and enduring efforts in researching, learning, teaching and communicating development challenges and complexities. Over the past 50 years, IDS has continued to demonstrate that this is not a dream, but an achievable objective in a foreseeable future."

Dr Youba Sokona
Special Advisor on Sustainable Development, South Centre

DIRECTOR'S VIEW



Professor Melissa Leach is IDS Director. She previously directed the ESRC STEPS (Social, Technological and Environmental Pathways to Sustainability) Centre, from 2006–2014

This year has been a game-changer, both for development and for IDS. We are entering a global development era that is dominated by interconnected challenges from climate change and epidemics to finance and food, and which will be shaped by the Sustainable Development Goals (SDGs) and a new climate change framework to be agreed by the end of 2015.

We are seeing the rise of new actors and power relations, and new framings of development that go 'beyond aid', seeing it as positive and transformative social, economic and political change for all. I'm delighted to introduce this Annual Review, which shows our central contributions to these emerging agendas.

Responding to new global realities

In the past year, events on the world stage have highlighted our shared challenges and opportunities in an increasingly interconnected world. The Ebola crisis revealed the unequal political economies that render some people and places deeply vulnerable to crises of extraordinary proportions. It also revealed why such scenarios need global response and governance as well as support for local community knowledge. Climate change and its growing impacts highlight the urgency of transforming energy, waste and natural resource management practices, while supporting people to adapt. The terrible conflict and violence in Syria, Afghanistan, Kenya and other countries connects complex local issues with international political economies, geopolitics and terrorist networks. IDS work has been at the forefront of understanding and responding to these events, with real impact.

A new strategy for a post-2015 world

It is critical that we continue to achieve real impact as we move into a new five-year strategic period (2015–20), and we have already begun work to ensure this. This involves promoting a global framing of development and more global ways of working that deepen and develop mutual learning between places, people and sectors. We have also identified three defining challenges that our work needs to address – reducing inequalities, accelerating sustainability and building inclusive, secure societies. This Review outlines some of our exciting achievements in these three areas. I hope you find them inspiring, as I do, in helping to chart our collective journey towards transformative global development for all.

"It is critical that we continue to achieve real impact as we move into a new five-year strategic period"

Melissa Leach, IDS Director

We are working globally with our partners towards transformations that will:



Reduce inequalities including economic, social and political inequalities that intersect and threaten to undermine future progress in reducing poverty, and ensure that the benefits of global economic growth more evenly contribute to the improved livelihoods and wellbeing of communities everywhere.



Accelerate sustainability to meet the urgent challenges of environmental and climate change by restructuring economies and societies and finding development pathways that address global demand for resources while securing local livelihoods and justice in an increasingly pressurised and urbanised world.



Build inclusive and secure societies where citizens are protected against threats from conflict as well as environmental, economic, political and social shocks, and feel that they have a stake in the governance of the communities in which they live.



IDS contributes to the World Disasters Report 2014

IDS argues that disaster risk reduction and recovery fails if we ignore how culture affects perceptions of risk



Credit: R. Coleman – IDS

Insect eating

IDS begins an exciting programme of research on entomophagy (insect-eating) and its potential implications for the global food system.



Credit: L. Emmanuel Toili – AFIDEP

ResUp MeetUp

More than 150 people participate in the Research Uptake Symposium and Training Exchange in Nairobi (ResUp MeetUp), jointly organised by IDS and the African Institute for Development Policy. The event comprises a two-day symposium to develop a deeper understanding of the evolving concept of 'research uptake', and a two-day Training Exchange, centring on the range of skills associated with research uptake activities.



To coincide with the 2015 International Year of Evaluation, IDS publishes two special issues of the *IDS Bulletin* on impact evaluation.

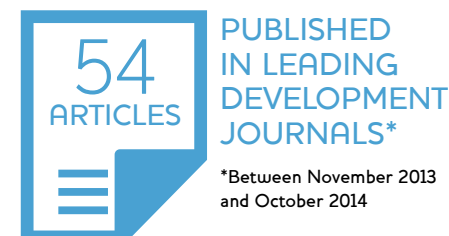


IDS celebrates the milestone achievement of **1 MILLION DOWNLOADS** from its open access digital library of development research, OpenDocs



Credit: R. Coleman – IDS

The *Global Nutrition Report 2014*, for which IDS holds the Secretariat, is launched at the FAO-hosted Second International Conference on Nutrition (ICN2) in Rome in November 2014. The report helps to guide action, build accountability and spark increased commitment for further progress towards reducing all forms of malnutrition. It is later used as the starting point for many country-level discussions on nutrition.



*Between November 2013 and October 2014

Launch of the 2014 UN Women world survey

IDS Director, Melissa Leach, Research Fellow Lyla Mehta and IDS Alumna Preetha Prabhakaran led the conceptualisation of this survey, which focused on the Role of Women in Development. Contributions by IDS researchers included authoring the background conceptual framing chapter laying out a 'gendered pathways approach' and working with international feminist scholars to shape contributions in areas where gender-sustainability intersections are biting hard. *The World Survey on the Role of Women in Development 2014* was presented to the Second Committee of the General Assembly in October 2014.



Credit: UN Women



Credit: UN Women

New global governance revenue dataset



The IDS-led International Centre for Tax and Development releases its global governance revenue data set which offers an unprecedented opportunity for international comparability in government revenue, especially in developing countries. Researchers involved in developing the dataset discussed its implications with senior IMF, OECD and World Bank officials on 9 September 2014 at a roundtable event organised jointly with the Centre for Global Development.



Credit: Government of South Africa

New IDS-led Centre for Rising Powers and Global Development (CRPD) launched at high-level event in China

CRPD conducts and facilitates research on the impact of rapidly changing and increasingly influential middle-income countries on international development and global public goods, as well as their impact on the future of development studies research and training.

12,295
DOWNLOADS

Three influential and popular *IDS Rapid Response Briefings* published in 2014/15:

- Addressing Sexual Violence in and beyond the 'Warzone'
- Including People with Disabilities in Emergency Relief Efforts
- Understanding the Rising Powers' Contribution to the Sustainable Development Goals



50 year old Chen Hua moves into her new home in Liaocheng city in the northeastern Chinese province of Shangdong. Her former village house was bulldozed by the government to make way for a high-rise development. The government plans to move 250 million rural residents into urban areas over the next 12 years though it is unclear whether people want to move. Credit: J. Jin – Panos

REDUCING INEQUALITIES

At IDS, we believe that reducing inequalities is one of the defining challenges of our age. The past few decades have seen significant reductions in absolute poverty. Yet behind this success is a pattern of rising and interconnected economic, social and political inequalities, which threaten to undermine future progress on poverty and harm people in rich and poor nations alike.

Countries such as China and India, and parts of Africa, have experienced strong economic growth and poverty reduction. However, the benefits of this growth have not been evenly distributed. Wealth and the power it brings have accrued among elites instead of contributing to broader improvements in livelihoods and wellbeing.

Evidence shows that inequalities affect social mobility, particularly among the poorest people. They affect the ability to work collectively and cooperatively, which has negative impacts on the wellbeing of all sections of society. Inequalities leave people more vulnerable to shocks and stresses such as natural disasters and financial crises. They undermine citizen engagement and fuel civil unrest, violence and conflict.

How these different inequalities intersect, and how they can be reduced, is poorly understood. This affects how development policy, practice, activism or alliances can effectively address inequalities – and is a key focus for IDS' work.

Our research contributes to building an evidence base about the drivers of economic, social and political inequalities, and how they interact. Questions we address include: how taxation and regulation can be used to tackle inequalities; the extent to which interventions such as social welfare and curbs on wealth are successful; and how learning and innovation can be widely shared.

● Placing wellbeing at the heart of urban poverty research

With greater urbanisation comes more inequalities – extreme poverty, poor housing, vulnerable and hazardous work, environmental degradation and civic unrest.

The IDS Cities cluster project completed a study into informal work and wellbeing in urban South Asia in March 2015. The study – the first of its kind in this context – produced two innovative research instruments.

Measuring wellbeing

The Rapid Assessment of Wellbeing methodology and the Integrated Wellbeing Survey integrate rich qualitative and

quantitative data on three dimensions of wellbeing: material, relational and subjective.

Through these methodologies, the study offers insights into the complexity and unevenness of people's experiences of wellbeing, and particularly how their priorities differ across settlements. Sensitivity to this diversity will enhance the relevance of future anti-poverty policy.

Workshops on informal work and wellbeing in Bangladesh

Guiding the work of the IDS Cities cluster is a firm commitment to understanding wellbeing through direct engagement with people from informal urban settlements. Together with local partners, the cluster ran workshops on 'Informal work and wellbeing in urban areas' in Chittagong and Dhaka, Bangladesh, in March 2015.

Findings were presented during panel discussions with community members from the informal settlements that were studied, as well as senior town planners, deputy mayors, civil society groups and local academics. The Dhaka workshop also reflected on a participatory video from Chittagong, showing how inequality, insecurity and barriers to inclusiveness undermine the wellbeing of informal workers.

With elections under way in both cities, the workshop received much media attention and prompted the Bangladesh government to commission a background paper from the project team to inform its upcoming 7th Five Year Plan.

● The business of ensuring that nutrition reaches those who are most malnourished

Nearly one in five children die each year due to poor nutrition. It causes stunting in one in three children in developing countries. Undernutrition and food insecurity are intractable, complex problems that prevent 795 million people from leading active, healthy lives. IDS has been at the forefront of research into addressing these problems for many years.

Undernutrition and food insecurity are intractable, complex problems that prevent 795 million people from leading active, healthy lives

With growing interest and investment in reducing levels of undernutrition, IDS researchers have been highlighting the benefits and limitations of market-based approaches to improving access to food as a means of more effectively reaching the poorest and those most vulnerable to malnutrition.

Market-based approaches to improving access to nutrient-rich foods for the poor are more effective in urban areas than rural areas. High distribution costs and low incomes in rural areas make it difficult to achieve sustainable market-based delivery models. Therefore, such approaches have to be complemented by action by public agents and social enterprises, alongside a greater focus on facilitating local production and consumption. Market-based approaches are part of the overall solution, but if applied on their own, they are likely to increase rather than decrease inequalities in access to food.

Sharing expertise at home and abroad

Research in African and South Asian countries by members of the IDS Business and Development Centre has uncovered systemic barriers affecting food markets and mapped out some possible ways to overcome them. Donors and governments recognise this expertise, as reflected in our involvement in various recent high-level events.

Driving Private Sector for Public Good was one such event, which took place at the House of Lords as part of a wider UK parliamentary event series on business and development, organised jointly by IDS and the All-Party Parliamentary Groups on Trade Out of Poverty, and Debt, Aid and Trade. The expert panel in November 2014 drew on IDS research from Bangladesh, Ghana, Nigeria and Tanzania as it debated how business can most effectively tackle undernutrition.

Partnership working in Tanzania

Working with the UK Department for International Development (DFID), the Scaling Up Nutrition (SUN) Business Network and partners from Sokoine University of Agriculture, IDS hosted a two-day workshop on using markets to increase access to nutritious foods in Tanzania. Held in Dar es Salaam in late March 2015, the event created a lively space for practitioners to analyse and learn from one another's projects. The following day, a briefing for policymakers presented recommendations to development partners and members of the Tanzanian media, resulting in coverage in Tanzanian print, online and broadcast outlets.

These events, backed by policy briefings and blogs, demonstrate IDS' commitment and influence in examining whether development interventions that harness the private sector are reaching those most in need of better nutrition. IDS' work in the past year has highlighted how improving nutrition requires tapping opportunities in all types of markets, including informal markets and small enterprises, and not just those involving large companies.



Professor Andrew E. Temu, from Sokoine University of Agriculture speaking at a press conference organised in association with the joint IDS-Sokoine workshop on using markets to increase access to nutritious foods in Tanzania. Credit: E. Robinson – IDS

Food Riots and Food Rights captures the moment

Hungry people rarely protest – it is one reason they remain unfed. But when the cost of basic foods trebled in 2008, and rose again in 2010/11, unprecedented numbers of people took to the streets in what the international media reported as food riots.

What prompted their actions was explored in *Food Riots and Food Rights*, a uniquely timed research project led by political sociologist Naomi Hossain. The researchers suspected that desperate hunger alone was not driving the rioters; other political grievances were triggering the tumult.

'Them Belly Full (But We Hungry)'

This project – funded by DFID and the Economic and Social Research Council (ESRC) – is part of a body of work to understand how violence communicates power and influences people's lives and agency.

Its core insight was that moral fury at inequality and political corruption sparked the protests; protesters would not tolerate that some people profit while others go hungry.

The project's synthesis report *Them Belly Full (But We Hungry)* aptly summarised this. The report was presented at a joint IDS and All-Party Parliamentary Group meeting in Westminster in November 2014, and stimulated much debate among policymakers, practitioners and academics.

Mass media impact

Early impacts have been twofold. First, the project has challenged mass media reportage of protests and highlighted how this contributes to turning a food crisis into a political event. Colleagues ran workshops in Kenya for journalists on this issue, while in Bangladesh, journalists got involved in the project itself.

Second, the project has built bridges across disciplines and between different activists in the global North and South. Public events in Sussex and London drew prominent speakers, writers and activists to debate the connections.

The research and activities have attracted far-reaching coverage, including on allAfrica.com and in India's science and environment magazine *Down to Earth*, which ran a special issue on the research.

"From Ming China to the French Revolution to the food riots of 2008, food security has been the cornerstone of the state's contract with its peoples."

Professor John Bohstedt,
author of the *Politics of Provisions*

"If they listened better, global policy elites would know that the limits of tolerance to unfairness had been reached. But the channels for these political ideas were tuned to the wrong frequencies."

Naomi Hossain, Research Fellow, IDS,
and Coordinator of the Food Riots and
Food Rights project

Juliette (not her real name) holds a condom at a meeting of sex workers in Lushebere IDP camp in North Kivu, Democratic Republic of Congo. As a leader of the sex workers group, Juliette organises sensitisation talks about gender-based violence and the dangers of sexually transmitted diseases. The use of male and female condoms by sex workers is helping to reduce the spread of STDs and decreasing the number of unwanted pregnancies. Juliette is also studying French and learning income-generating skills through the UNHCR-funded programme. Credit: B. Sokol – Panos

Partnerships are the bedrock of success for Gender, Power and Sexuality programme

Since the 1970s, IDS has been at the vanguard of progressive gender research. The year 2014/15 has been the epitome of this, with the culmination of a major three-year programme of work, entitled Gender, Power and Sexuality: Connecting Local Voices to Global Arenas for Gender and Sexual Equality and Rights (GPS).

This dynamic programme, across five work streams, has harnessed IDS' long-standing partnerships and collaborations to convene dialogues, influence debate and forge links among marginalised groups in the South and within global policy spaces.

Globally as well as locally, the programme's central aim has been to influence norms and institutions to tackle the challenge of achieving gender equality more effectively. In its final year, it has focused on drawing out lessons to take to policymakers to influence policy debate and practice, as well as sharing findings.

Streams of influence in action

As discussions on the post-2015 SDGs moved up a gear, the Pathways of Women's Empowerment stream turned to building and strengthening existing links with UN Women to feed into policy debates. Two highlights of its work included: Honorary Associate Andrea Cornwall's paper for a UN Women Expert Group Meeting; and the inclusion of IDS findings of positive women's empowerment in *Progress of the World's Women*, published by UN Women in March 2015.

To quote the programme's own assessment report, *Streams of Influence*, partnership has been 'the bedrock on which its successes rest'. These partnerships have spanned the world – take, for example, the Sexuality and Development stream working with partners in India, Brazil and East Africa. Its work challenged orthodoxies and offered innovative approaches such as participatory theatre, video work, the



Shahra Razavi, Head of the Research and Data Section of UN Women speaking at the launch of the flagship UN Women report *Progress of the World's Women 2015–2016*. Credit: UN Women

pleasure/safer sex toolkit, and engagement with online and social media spaces.

Overall, the programme has met, and sometimes exceeded, targets to promote priority issues to key policy actors at various global fora, reinforcing the programme's intention to influence policy debate beyond its final year.

"Sustainable change in women's lives is not possible with just policy measures but is about changes in consciousness raising and underlying structural change."

Jenny Edwards, Programme Officer, Women's Empowerment Research, IDS



Peter Thuo (right) is a young entrepreneur who started his own company, Greentech, which specialises in environmentally friendly technology. He has made a new prototype for a machine which produces briquettes made out of waste material such as charcoal dust and paper. Credit: D.Telemans – Panos

ACCELERATING SUSTAINABILITY

Recent trends in social and economic development are taking their toll on the environment. Climate change and environmental challenges are mounting at an ever more urgent pace – and constitute the second of what IDS considers to be the three defining issues of our era. We believe it is vital to focus on accelerating sustainability as a means to meet these challenges.

Massive demand for resources, shifts in patterns of urbanisation, the location of pollution burdens and land use change – these are all effects of the dramatic economic growth that some countries have experienced in recent decades.

None of these pressures are likely to abate: the world's population – already 7 billion – is set to reach 9 billion by 2050. CO₂ emissions continue to rise dramatically, especially from China and the USA. Scientific understanding and empirical evidence mean we now know a lot about these problems – and we know that 'business as usual' is no longer an option.

What is lacking is systematic understanding of how to tackle these problems. At IDS, our work is focused on achieving green transformations that restructure economies and societies to be more sustainable. Building on our long-established work with others, we provide evidence and analysis of the drivers of and obstacles to green transformations. We explore the roles of technologies, markets, states, businesses and citizen action.

We also address the politics of access and control of resources like land, water, forests and carbon – considering how to ensure that people's rights and livelihoods are respected and protected. We investigate how to accelerate sustainability in socially just and inclusive ways.

Pathways to green and inclusive transformations

The problems of climate change, resource depletion, pollution, land degradation and biodiversity loss are already clear to see. Their solutions are less so. Economic growth and the demand for material prosperity by more and more people is set to undermine the sustainability of human life on earth. We need to find pathways to green transformations – processes of restructuring that bring economies within the boundaries of what the planet's resources can sustain.

From grassroots to alliances – it's political

In some instances, green transformations are already under way, driven by citizen-led innovations and alliances

between governments, the private sector and civil society. Understanding why and how these transformations are being achieved is central to our work.

In 2014/15, IDS brought together academic experts, business representatives, civil society leaders and UK politicians at a series of high-profile events in Parliament and at the Labour and Conservative party conferences.

Lively debate at both political party events ranged from the local to the global. Discussions were framed by the realities of General Election campaigning conversations on the doorstep, as well as the SDGs and Climate Change Framework agreements on the 2015 horizon.

Sightsavers Policy @Sightsavers_Pol
At @IDS_UK #CPC14 event former @DFID_UK minister Stephen O'Brien says debate no longer about whether we need to become sustainable but how?

James Georgalakis @Bloggs74
@JohnRobertsonMP my constituents care less about climate change but just about their electricity bills #greentransformation #lab14 @IDS_UK

Charlie Matthews @CharlieMTweets
Anything built on poorer people paying more, in the UK or developing countries, is not going to work – Stephen Spratt @IDS_UK #CPC14

Charlie Matthews @CharlieMTweets
Just come out of @IDS_UK sustainability rt, impressively lively for 8am! Great optimism & passion, ably chaired by @mleach_ids #lab14

These conversations continued at a meeting in Parliament jointly hosted by IDS and the All-Party Parliamentary Groups on Trade Out of Poverty, and Debt, Aid and Trade. *Making Green Transformations a Reality* featured contributions from the Chair of the Environmental Audit Committee, Joan Walley MP and Robin Walker MP. It examined the barriers and opportunities to creating fairer, more sustainable economies and societies.

Launch of *The Politics of Green Transformations*

A new book edited by Ian Scoones, Director of ESRC STEPS Centre, Melissa Leach, IDS Director, and Peter Newell at the University of Sussex's School of Global Studies, was launched in February 2015 to wide acclaim. The book, part of Routledge's Pathways to Sustainability series, expands the theme of how politics and context shape green transformations, and includes a number of contributions from IDS Research Fellows.

One reviewer, Diana Liverman of the Institute of the Environment, University of Arizona, USA, wrote:

"An all-star team provides a clear, critical and fascinating discussion of the concept and practice of green transformations for a more sustainable and just world. ... (the) authors are not isolated academics – they have been out there in the world of international relations, government policy, and NGOs with a thoughtful and engaged approach to change."



Professors Mariana Mazzucato and Peter Newell, University of Sussex, speaking at the launch of *The Politics of Green Transformations*, in February 2015. Credit: STEPS Centre

Landmark report links water and food security

Water comes into every aspect of human life, from consumption to production. Yet the links between water and food security have often been overlooked. There is vast inequality in access to water, particularly for vulnerable, marginalised people – even though the politics of access has moved high up the development agenda in recent years.

For the first time, the connections between water and food security are brought to the fore in a landmark report, *Water for Food Security and Nutrition*, from the United Nations-backed High Level Panel of Experts (HLPE) on Food Security and Nutrition. The report, launched at the Food and Agriculture Organization (FAO) headquarters in Rome in May 2015, shows how understanding these links is integral to tackling poverty.

IDS professorial fellow Lyla Mehta led the six-strong team behind the report, commissioned by the UN Committee

on World Food Security. It proposes practical, immediate action to improve water management in agriculture and food systems, as well as ways to improve governance of water, with emphasis on prioritising access rights for women and marginalised groups.

The report received significant media coverage. *The Guardian* carried a piece by Lyla Mehta, who was also cited in *El Periodico* and *SciDev.Net* among other sources.

Water–energy–food nexus

The February 2015 *Special Issue of Water Alternatives* investigated who controls access to finite resources like water, and the technologies that play a role in that control.

Edited by IDS research fellow Jeremy Allouche, the *Special Issue* argued for a new framing of the water–energy–food nexus, which features highly on the UN post-2015 development agenda. The *Special Issue* outlines how this framing needs to refocus on the issues of inequality and local rights around access to resources.

Praise for Future Agricultures Consortium's 'quadruple win'

A major independent evaluation of the Future Agricultures Consortium (FAC), an Africa-based research network backed by IDS, has praised its analytical approach to agricultural policy, saying it provided a 'quadruple win' that has led to positive impacts and outcomes.

The evaluation, covering 2008–13, singled out four key activities that shape FAC's political economy approach: high-quality research, capacity strengthening, communications and networking, and policy engagement.

The evaluation – which took almost a year and is the largest to date for the consortium – was published in early 2015 by FAC's main funder, the UK Department for International Development (DFID). It follows a DFID-produced internal 'Programme Completion Report' in late 2014, which gave FAC an 'A+' rating.

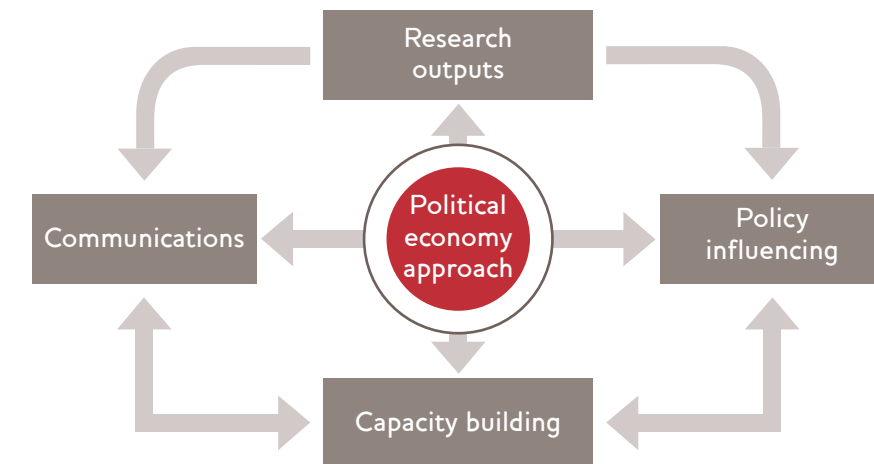
Kenya and the potential of pastoralism

The evaluation gave particular praise to FAC's analysis and understanding of agricultural policy processes and its 'unique, researcher-led network' model. These have been pivotal in achieving impact across FAC's ten research themes in more than 15 African countries.

It also cited FAC's important role in Kenya, where the government has established a new ministry to promote development and resilience in pastoral areas. FAC members worked over many years with key ministry figures, parliamentary groups and pastoralists to discuss new approaches. Its research into pastoralist innovations and practices provided a more positive narrative about the potential of pastoralism.

More broadly, FAC's work complements the Comprehensive Africa Agriculture Development Programme (CAADP) policy framework, which begins its second decade in 2015.

Future Agricultures Consortium's 'quadruple win' Synergy





BUILDING INCLUSIVE AND SECURE SOCIETIES

The need to build inclusive and secure societies constitutes the third of the three defining challenges of our age. Not only does this concern danger and harm from conflict, but also economic, political, health and environmental threats. The sources of such threats are sometimes distant, sometimes local.

Two Western aid workers are helped into their PPE (Personal Protection Suits) by two locally employed staff at an Ebola treatment centre, Freetown, Sierra Leone. Credit: S. Torfinn – Panos

What may start as a localised threat – such as unrest in Syria or the spread of Ebola in West Africa – can spiral into a crisis with global ramifications. Understanding the causes of such crises is key to developing effective responses to them.

Inclusion must be at the heart of any response. Evidence shows that where people feel excluded from or mistrust state and/or external agencies, it is difficult to build acceptable responses. A lack of inclusion underlies and drives many of the processes that create violence and insecurity – as seen in civil war, and the current challenges posed by extremist groups.

At IDS, our work focuses on developing and applying multidimensional concepts around safety and security that address issues such as material needs, wellbeing and political inclusion.

More specifically, IDS research looks at: how initiatives in violent and conflict-affected settings can be more citizen-led; how to better integrate state and community action; and how to achieve more inclusive patterns of growth and development and establish more inclusive forms of politics and governance.

● Response and responsibility – making sense of the Ebola crisis

The Ebola outbreak that hit West Africa in late 2013 – the largest and deadliest to date – has exacted an enormous toll, in human and economic terms. It also revealed fatal flaws in the immediate global response as well as longer-term development failings at a structural level.

Through two high-profile initiatives, IDS has argued that the international community needs to ask profound questions about how the current development model has contributed to shaping the magnitude of the most recent Ebola crisis.

Applying a social science lens

In the context of the early crisis response, clashes between Western biomedical and local perspectives highlighted the fact that international interventions would require a social science dimension.

“Without knowledge and understanding of local communities... life-saving work can often fail.”

Dr Jeremy Farrar,
Director, Wellcome Trust
author of the *Politics of Provisions*

The Ebola Response Anthropology Platform (ERAP) emerged in 2014 and is coordinated by anthropologists at IDS, the London School of Hygiene & Tropical Medicine, the University of Exeter, the University of Sussex, and Njala University, Sierra Leone. This global hub offers advice and anthropological perspectives on viral haemorrhagic fevers and the social context of the epidemic, to better inform the responses in West Africa.

ERAP members were formally asked to assist the UK government's Scientific Advisory Group for Emergencies, while IDS Director Melissa Leach was the Group's key social science adviser and also participated in the World Health Organization's (WHO) Ebola Science Committee.

Lessons for development

The IDS Ebola and Lessons for Development initiative included the publication of nine thematic briefing papers, a high-level launch event hosted by the Wellcome Trust, and a coordinated media and communications strategy.

The central aim was to underline the urgent need to consider broader questions about how international development has adversely affected countries in the Ebola outbreak – structurally, socially and politically.

Extensive media coverage of the initiative and of ERAP has increased our influence in debate on the Ebola crisis. IDS views, editorials and interviews were carried by various outlets, including the BBC, *The Guardian*, openDemocracy and SciDev.Net.

The initiatives have engaged several external actors – the WHO, the United Nations Mission for Ebola Emergency Response, the Wellcome Trust and bilateral aid agencies.

Time to understand citizen-centred perspectives and potential in navigating and transforming conflict

Violence affects citizens first and foremost, but their perspectives are often neglected in development interventions. Many people in development and conflict resolution organisations struggle with questions over whether and how best to intervene in such contexts. Are their responses appropriate and effective? How can this be determined?

Informing citizen-centred solutions

Power, Violence, Citizenship and Agency is an action research project designed by IDS researchers and conducted with a number of country-based partners including the Research and Advocacy Unit in Zimbabwe and Voice for Change in Sudan. The project aims to understand how citizens deal with violence and to explore their ways of navigating and transforming conflict, uncovering their practical efforts to drive positive change and the best ways to support them. The idea was to look beyond the responses of states and outside institutions to gauge those of citizens directly affected.

IDS researchers worked with local researchers and activists in five countries – Colombia, Egypt, Kenya, South Sudan and Zimbabwe – to gather data from people who live daily in violent settings. Focus group discussions, workshops, participatory interviews and photography, informal ‘listening’ methods and deep conversations were among the action research techniques used.

Findings offer insights into the multiple forms of agency and power at play, and point to the need for differentiated approaches and levels of support from outside actors. Explicit resistance or rejection of armed violence, for instance, call for an approach quite different from more subtle forms of agency, such as making violence within the household or community less socially acceptable or legitimate.

These findings were presented in four well-received, country-focused research reports, reinforced with a series



A young man with a sign protesting against arms during a peace demonstration in Medellin, Colombia. Credit: P. Smith – Panos

of blogs. The London launch in April 2015 drew participants from a wide range of organisations including the BBC, Conciliation Resources, Oxfam, SOAS, the Netherlands Organisation for Scientific Research, and the Swiss Agency for Development and Cooperation (SDC).

Redefining political settlements to help curb violence

Inequalities increase the risk of violent conflict, and violence can worsen inequalities. One-third of the world’s population live in conflict-affected, low-income countries. Yet we know surprisingly little about how conflict affects welfare, behaviour and poverty – and about how political settlements often fail those most affected.

Our ambitious Addressing and Mitigating Violence (AMV) programme, launched in 2012, explores the complex links between violence and inequalities, generating practical policy options. This year has seen a wealth of programme-related activity, culminating in a special issue of the *Journal of Conflict, Security and Development* that considerably expands our outreach.

Convening high-level policy dialogue

IDS researchers convened two high-level policy roundtables in October 2014 and January 2015 with leading academics, practitioners and policy experts. The first of these events, held at Goodenough College, London, focused on the

One-third of the world’s population live in conflict-affected, low-income countries

relevance of the political settlement lens. Case studies on violence and political settlements stimulated discussion, followed by a separate policy dialogue with DFID and the Foreign & Commonwealth Office (FCO).

Improving lives and reducing violence through better services and economic opportunities was the focus of the second event, organised by the AMV research team. It drew on four case studies from within Kathmandu, Mumbai and Nairobi.

IDS research fellow Mariz Tadros was invited to a roundtable meeting in June 2014 at the FCO as part of a briefing for the newly appointed ambassador to Egypt, John Casson. Discussions included implications for donor engagement.

Providing expert perspectives on security and human rights

Further recognition of IDS expertise in this field came in January 2015, when research fellow and roundtable convenor Jeremy Lind was invited to brief the FCO on security and human rights in Kenya. The meeting drew specifically on Jeremy’s work on Al-Shabaab, undertaken through the AMV programme.

The success of the AMV-related activities this year has led to the production of a special issue of the *Journal of Conflict, Security and Development* that will be published in 2016, which will capture key themes from the debates. Chief among these was the feeling that there is little comparative literature on political settlements and violence – and that the IDS case studies could be a rich resource to remedy this.

Mapping directly back to our work on reducing inequalities, the special issue offers a new definition of political settlements, beyond that of elite agreements. It gives a perspective on settlements ‘from below’ and sheds light on why settlements that fail to address broad concerns could lack legitimacy – and could even entrench the inequalities that underpin violence and conflict.

Including people with disabilities in emergency relief efforts

WHO estimates that around 15 per cent of the world’s population, or 1 billion people, have some form of disability. According to the United Nations Development Programme (UNDP), 80 per cent of people with disabilities live in poor countries, where communities are already more vulnerable to disasters and crises, and people with disabilities are often disproportionately affected. However, a general lack of data around disability contributes to the invisibility of people with disabilities, and to ineffective or inappropriate emergency responses.

More must be done to ensure that the needs and rights of people with disabilities are fully recognised in disaster risk reduction and emergency responses. This was the key message of an *IDS Rapid Response Briefing* developed in partnership with the Leonard Cheshire Disability and Inclusive Development Centre. The briefing was published in November 2014 to coincide with DFID’s new disability framework and the ten-year anniversary of the Indian Ocean tsunami. It connects to a broader body of IDS work that focuses on issues of the systematic social exclusion facing women, people living in extreme poverty, people with disabilities, slaves and bonded labourers, and others. Its timely release led to more than 4,700 downloads in the first five months.

Lack of data around disability contributes to the invisibility of people with disabilities, and to ineffective or inappropriate emergency responses

Global partnerships to achieve impact

396

Over the past year,
IDS has worked with
396 partners around
the world

“High-quality global partnerships across the interlinked areas of research and knowledge, teaching and learning, and communications and impact are critical to enable us to work towards transformations that reduce inequalities, accelerate sustainability and build inclusive, safe societies.”

John Gaventa,
IDS Director of Research

The quality, relevance and impact of our research would not be possible without extensive collaboration with our partners and networks around the world. IDS is committed to the principle that strengthening our strategic partnerships in our research, mutual learning and communication is key to collectively making an impact at local, national and global levels.

The term ‘partnering’ is used to reflect the multitude of ways in which we can and do work with others. We are involved in a spectrum of different types of relationships that are all essential to what we do and which we value greatly.

IDS works collaboratively with research and academic institutions, government ministries and agencies, multilateral organisations, non-government organisations (NGOs) that range from big international charities to local advocacy groups, as well as philanthropic foundations and commercial companies. These networks, institutions and individuals are located in all parts of the world, and the nature of the relationships varies depending on the activities we undertake together.

In all our partnerships we aim to adhere to a set of practical principles that embody an approach and attitude to partnering that can be upheld by all involved.

These principles centre on:

- transparency
- clarity of roles
- shared learning in knowledge generation
- sensitivity to partners’ interests and constraints
- a proactive approach to creating opportunities for wider learning and knowledge exchange beyond the confines of individual projects.

Building relationships to meet the development challenges of a post-2015 world

As part of our ongoing commitment to strengthen current and build new, equal partnerships and consortia with organisations in Asia, Africa and Latin America, the new **Centre for Rising Powers and Global Development** was launched in 2015.

Building on a near 50-year history of close relationships with colleagues in China, the partnership brings together experts from across a global network of policy, research and civil society partners to discuss the role of rising powers in global development.

Prior to the launch event, IDS signed an important Memorandum of Understanding (MoU) with the Development Research Center (DRC) of the State Council of the People's Republic of China. The signing of the MoU, by IDS Director Melissa Leach and DRC Director General, Department for International Cooperation and Secretary General, Academic Committee Cheng Guoqiang followed a meeting between Melissa Leach and DRC President Li

Wei. President Li Wei said that he was delighted to welcome IDS and was looking forward to working with the Institute as China reviews and reflects on its own progress as the country moves into a new era of development.

In the same week, the STEPS Centre and partners launched the China Sustainability Hub at an international conference on 'Pathways to Sustainability in a Changing China'. The hub is one of six spread across five continents, forming the Pathways to Sustainability Global Consortium – a new international, interdisciplinary collaboration for research, action and learning to tackle the most pressing sustainability challenges facing the world, now and in the decades to come.



IDS Director Melissa Leach and DRC Director General, Department for International Cooperation and Secretary General, Academic Committee Cheng Guoqiang shake hands, as part of the signing of an MOU between IDS and DRC.
Credit: H.Corbett – IDS

“This is a critical and exciting juncture for international development. The world is poised to agree a new set of development goals and climate change framework aimed at putting us all on a more sustainable and equitable path. Countries such as China, Brazil and India will be key to the new global partnerships essential to making this a reality.”

Jing Gu, Director of the Centre for Rising Powers and Global Development



Participants at the launch of the Centre for Rising Powers and Global Development, in Beijing, April 2015.
Credit: H. Corbett – IDS

Fostering mutual learning for knowledge mobilisation

At IDS, free and open access to knowledge and diverse perspectives on development is central to our values and all that we do.

In particular, we and our partners have been working to increase our mutual capacity to engage and innovate using Open Data approaches and Open Access standards. The work is being undertaken in connection with the Global Open Knowledge Hub, which is using these approaches to improve the supply and accessibility of content that supports evidence-informed policymaking and practice by development actors. A key aspect of the Hub project involves working with partners to raise the profile of diverse perspectives on development and encouraging the contribution of content from developing countries, recognising that effective knowledge sharing and learning is an important component for all of us.

Since November 2013 IDS has been working with eight partner organisations within the Hub to build the technical infrastructure required and to develop appropriate systems and standards. One such organisation is the Caribbean Community Climate Change Centre (CCCCC), which provides regional climate change information and climate change-related policy advice to the Caribbean Community member states. Earlier this year Michele Lopez, CCCCC Meta-librarian and Document Management Assistant, took part in a two-week learning exchange visit to IDS to share ways of strengthening our approaches to mobilising knowledge for more effective evidence-based policymaking.

“Working with the Hub project has enabled CCCCC resources to have wider reach and visibility, ultimately allowing them to have a greater impact. It has also improved the quality of our work by giving us the opportunity to share experiences and learn with IDS and the other partners.”

Michele Lopez, Caribbean Community Climate Change Centre

“I’m involved in this project because I believe in the power of knowledge for change and social transformation.”

Sheila Siar, Knowledge Dissemination Manager, Philippines Institute of Development Studies (PIDS)



Home-page of the Open Knowledge Hub



The World Number One for Development Studies

The University of Sussex – including IDS alongside the School of Global Studies, Science Policy Research Unit and the Centre for International Education – has earned the number one ranking among the world's top 100 universities for development studies.

According to the QS World University Rankings, our world-leading position reflects the academic reputation, quality, impact and range of international development research undertaken, and the courses offered across the Sussex campus.



- 1 University of Sussex including the renowned IDS postgraduate teaching programme
- 2 Harvard University
- 3 University of Manchester
- 4 University of Oxford
- 5 London School of Economics
- 6 University of California, Berkeley
- 7 University of Cape Town
- 8 University of Cambridge
- 9 Stanford University
- 10 Australian National University



R. Coleman – IDS

POSTGRADUATE COURSES

MA	Development Studies
MA	Gender and Development
MA	Globalisation, Business and Development
MA	Governance and Development
MA	Participation, Power and Social Change
MA	Poverty and Development
MSc	Climate Change and Development
PhD	by Research

For more information visit:
www.ids.ac.uk/study

Support the next generation of development leaders with the IDS Scholarship Fund

Thanks to the generosity of our supporters, the IDS Scholarship Fund continues to attract an ever-wider cohort of highly motivated students who might otherwise be prohibited by financial constraints. Over the past year, we were delighted to welcome six excellent new scholarship students onto our MA programmes:

Arwa Khogali (Sudan) and Osman Mohamed (Ghana) received full-fee scholarships from the Allan & Nesta Ferguson Charitable Trust

Mir Hoth Dosteen (Pakistan) was awarded a partial Alumni Scholarship by the IDS global Alumni Network

Imaobong Akpan (Nigeria) was supported by a Hans Singer Scholarship thanks to the generosity of the Singer family

Sandra Akite (Uganda) and Jai Kumar Gaurav (India) received full scholarships from the Commonwealth Shared Scholarship Scheme.

GIVING BACK

By supporting the IDS Scholarship Fund, you not only make an impact on today's world, but you also make a vital contribution towards a better future for us all. Find out how you can contribute to helping the next generation of development leaders create inclusive, sustainable and secure societies all around the world:
www.ids.ac.uk/supportus

IDS alumni – ambassadors for transformative change



R. Coleman – IDS



IDS alumni are agents of inspiration and change, as they embark upon professional lives as leading development academics, policymakers and practitioners.

This year saw the launch of the prestigious British Council Alumni Award, celebrating outstanding achievements of the UK's international alumni from China, India and the USA.



Celebrating outstanding achievements – Amit Choubrey finalist for the British Council Alumni Award

We were thrilled to see IDS Alumnus Amit Choubrey (MA Governance and Development, 2010) among the ten finalists at the inaugural award ceremony in Delhi. Amit was selected from several hundred applicants from a wide range of UK universities.

Since graduation, Amit has actively led human rights campaigns, has run for Parliament as the Aam Aadmi Party (AAP) candidate for East Champaran, and tirelessly championed educational access and rights for underprivileged and marginalised people in India. Over the past three years, his efforts have enabled more than 25,000 students to attend higher education colleges in Bihar.

"IDS was extremely important for my own professional and personal development – a real opportunity to nurture new ideas and connect with smart able people."

Robert Muggah, Research Director at Igarapé Institute (Brazil) and SecDev Foundation (Canada); MPhil Development Studies (1997–99)

"Our year (MP9) enjoyed two rich years together in Brighton – and many of us are still firm friends despite being scattered round the globe. Our learning together helped shape who we are."

Harriet Lamb, Chief Executive Officer, Fairtrade International; MPhil Development Studies (1984–86)

7
PHD
STUDENTS
COMPLETED IN
2014/15

Congratulations to our seven PhD students who completed in 2014/15

As usual, research topics were fascinating and wide-ranging, including: 'The power of perceptions: elites, opinion polling and the quality of elections in sub-Saharan Africa' – Graeme Ramshaw; 'Rule(s) over regulation: the making of water reforms and regulatory cultures in Maharashtra, India' – Shilpi Srivastava; and 'Negotiating an uncertain future: a multi-sited study of narratives of Kenyan agricultural climate change adaptation' – Stephen Whitfield.

3,000
ALUMNI



IN
138
COUNTRIES

Broadening thinking and horizons – courses for professionals

At IDS, we recognise that learning and development do not stop once professional life begins. That's why we offer a range of professional development courses beyond our acclaimed postgraduate teaching. Our bespoke learning experiences are tailored to the needs of busy development professionals and policymakers.

INTENSIVE SHORT COURSES

Recent examples of our 3–5 day British Accreditation Council-certified courses include:

- Engaging Policy Audiences
- Impact Evaluation Design
- Social Protection
- Tax and Development
- Transforming Nutrition

ONLINE LEARNING

All IDS courses and programmes can include e-learning components. We also design and facilitate numerous e-dialogues and webinars, and are experimenting with distance learning modes.

THEMATIC SUMMER SCHOOLS

Our popular summer schools, such as 'Pathways to Sustainability', typically run over 2–3 weeks and offer an opportunity to explore a topic in greater depth than is possible during short courses.

LEARNING PARTNERSHIPS

IDS offers exciting professional development opportunities for those involved in our research and knowledge mobilisation programmes. Participants are typically selected and supported by partners or funders. Such collaborations include the highly interactive and applied Multi-Methods Research Course designed with the Partnership for African Social and Governance Research.

LEARNING RETREATS

Our learning weeks and action learning workshop series are designed and delivered on request for staff and partners of development agencies on specific themes. Recent engagements include members of the Swiss Agency for Development and Cooperation (SDC).

Sharing practice for meaningful civic engagement

In 2014, IDS hosted a one-week learning retreat on 'Civic Engagement and Socially Inclusive Local governance' for members of the Swiss Agency for Development and Cooperation (SDC)'s Democratisation, Decentralisation and Local Governance Network.

Participants explored current thinking, practice and lessons learnt in supporting meaningful civic engagement and enabling socially inclusive local governance in developing countries. They examined strategies for enhancing civil society and active citizen participation, using power analysis to identify opportunities for working with new and informal civic and political actors. The retreat combined interactive presentations and seminars, facilitated by IDS, with structured sharing and analysis of participants' experiences.

"[The retreat] triggered a lot of food for thought on what we need to discuss more in the development community and helped to broaden my thinking as compared to everyday nitty-gritty work."

Participant, Michelle Soeller, DeLOG/GIZ

Exploring Pathways to Sustainability with the STEPS Centre



Participants at the third annual STEPS Centre Summer School (12–23 May 2014). Credit: Lukas Hermwille

The highly popular STEPS Centre Summer School, with 38 participants from 25 countries, took place at IDS in May 2014.

This annual Summer School brings together highly motivated doctoral and postdoctoral researchers, working in fields related to development, science and technology, innovation and policy, and across agricultural, health, water and energy issues.

The two-week programme included lectures and discussions, 'walkshops' – longer discussions held on walks through the surrounding area – social events, and a chance to play STEPS' much discussed *African Farmer* online game! Participants also worked in smaller groups to reflect on and discuss their own work, led and mentored by members of the STEPS Centre. Those discussions fed into a mini-conference, planned and run by the participants with support from the STEPS team.

"A wonderful opportunity. A fantastic group of participants, and the very knowledgeable faculty treated us as colleagues on this journey towards sustainable pathways together. All in all, a truly memorable and rewarding experience."

2014 participant

WALKING THE TALK: Professional Skills Week at IDS

IDS professional development includes nurturing our own skills. We held our first Professional Skills Week for all our staff and students in January 2015 – no small undertaking! The varied topics included PhD proposal writing, tracking research impact, copy-editing, promoting your blog, recording and editing podcasts, the art of facilitation, reflective writing for development, public speaking, writing policy briefs, and writing grant proposals and budgets.

Around
25 sessions

Spanned
44 hours

28 staff
and students

Approximately
380 people

50 YEARS

ENGAGING LEARNING

TRANSFORMING
Since 1966

FIFTY YEARS OLD IN 2016

IDS was founded in 1966 as a 'special institution', Britain's first national institute of development studies. Working collaboratively with our global partners, IDS has an impressive international record of pioneering work in research, teaching and learning, and communications and impact. It has promoted innovative, multidisciplinary approaches to tackling some of the world's biggest development challenges and is committed to continuing to do this as we move into a new post-2015 development era.

To celebrate our fiftieth anniversary, IDS will be hosting a series of activities that bring together partners, alumni and colleagues to consider the opportunities and challenges the next 50 years will bring and ask how we can ensure a more equitable, sustainable and inclusive world for the twenty-second century. Activities will include:

- a high-level conference that will draw together academics, activists and policymakers to examine innovative and evolving ideas around the role of states, markets and societies in defining a new development era
- a series of global events hosted by IDS alumni and partners
- the relaunch of the *IDS Bulletin* as an online, open access journal
- our official party, which will provide the opportunity for IDS friends and family from across the world to come together to celebrate the achievements of the past 50 years and look forward to another 50 years of collaboration, innovation and development progress.



Photos from the IDS photo archive launched on Flickr in March 2014

Opening the door to cutting edge development research

As part of the IDS' fiftieth anniversary celebrations in 2016, the *IDS Bulletin* is being relaunched as an online, open access journal. Its entire back catalogue, going back almost half a century, will also be digitised and shared without restriction over the course of the year.

The *IDS Bulletin*, which has been in continuous publication since 1968 enjoys a reputation as one of the world's leading development research publications targeted at academics, policymakers, students and practitioners. It has a long history of successfully bridging academic and policy discourse with each issue bringing together a partnership of individuals and institutions around a particular theme or development challenge. These partnerships, which can be made up of academic institutions, donors and non-governmental organisation, are often southern-led and frequently challenge the dominant development discourse.

Engaged excellence and open access

The *IDS Bulletin* encapsulates our commitment to 'engaged excellence': the co-construction of rigorous evidence in ways that involve those at the heart of the change we wish to see. By relaunching as an open access publication enabling online access free of charge and allowing reuse of material, we expect our readership to grow significantly and to become more diverse, reaching many more people who work in NGOs and development agencies, government and the civil service, who rarely have access to academic journals.

At IDS, we have been committed to open access for more than a decade. In that time we have developed an open access policy, established our own institutional repository and launched the British Library for Development Studies' Digital Library which contains over 3,000 full-text publications, digitised on behalf of research organisations in Africa and Asia. We continue to work in partnership to develop the Open Knowledge Hub and IDS services such as Eldis and BRIDGE as free-to-access resources.

"The IDS Bulletin, with its distinctive emphasis on up-to-the-minute, policy-relevant themes and debates has long been a crucial part of our strategy."

Melissa Leach, Editor-In-Chief

IDS Bulletins published in 2014/15 include:

Graduating from Social Protection?

Towards Systemic Approaches to Evaluation and Impact

Rethinking Impact Evaluation for Development

Challenging Patriarchy: Unsettling Men and Masculinities

Localising Governance

China and International Development: Challenges and Opportunities

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The Editorial Advisory Board will be announced in October 2015.

To keep up to date with all the latest *IDS Bulletin* news, email: Bulletin@ids.ac.uk or visit: www.ids.ac.uk/ids-bulletin



FINANCIAL REVIEW OF THE YEAR 2014/15

Financial highlights

Financial sustainability is critical, particularly in an increasingly challenging funding environment. The positive financial picture of 2013/14 has continued into 2014/15 with IDS generating a surplus of almost £900,000.

We have set aside £4 million of the total £10.7 million value of the balance sheet to the general reserve. £2.5 million of the £4 million is set aside as the minimum reserve while the remainder (£1.5 million) will be reinvested to meet the aims of the Institute's new strategy over the next five years, with a direct impact for funders and beneficiaries.

For full details of our 2014/15 audited financial statements, containing the Trustees' and Auditors' reports, visit www.ids.ac.uk/annualreview

Over the past year we have seen a well-managed transition of leadership and under Melissa Leach IDS continues to flourish. This year she has led a major project to transform IDS's internal structures. This highly participatory approach catalysed impressive energy, enthusiasm and commitment from staff as well as the wider IDS community, including its global network of partners and alumni.

Jonathan Kydd, Chair, IDS Board of Trustees

Top 5 donors (percentage of total income)

43.7%	UK Department for International Development (DFID)
8.8%	Economic and Social Research Council (ESRC)
4.1%	International Food Policy Research Institute (IFPRI)
3.7%	International Development Research Centre (IDRC)
3.1%	Swedish International Development Cooperation Agency (Sida)

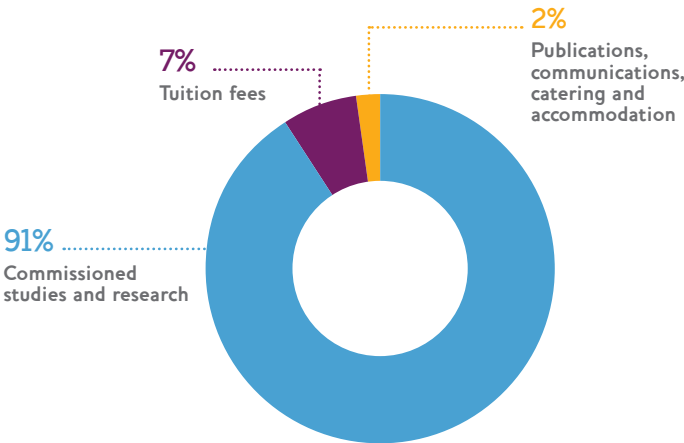
PREPARING FOR THE FUTURE

A key goal of the IDS 2015–20 strategy is to be an Institute that is thriving and learning financially, organisationally, and with its people, living its values.

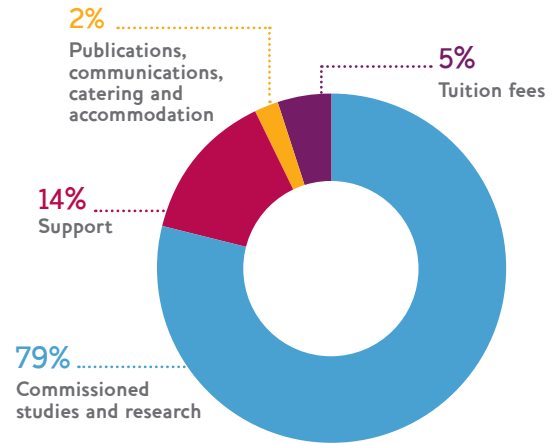
Financial sustainability is crucial to underpin the achievement of this and all our other strategic goals. Going forward, the financial priorities of IDS are to:

- Increase funding levels and diversify funding sources
- Increase our unrestricted income to increase our ability to invest strategically in and co-fund research and knowledge work
- Maintain and enhance our proportion of longer-term programme funding that can support sustained work and partnerships
- Improve our financial, management and support systems to enable maximum efficiencies and effectiveness.

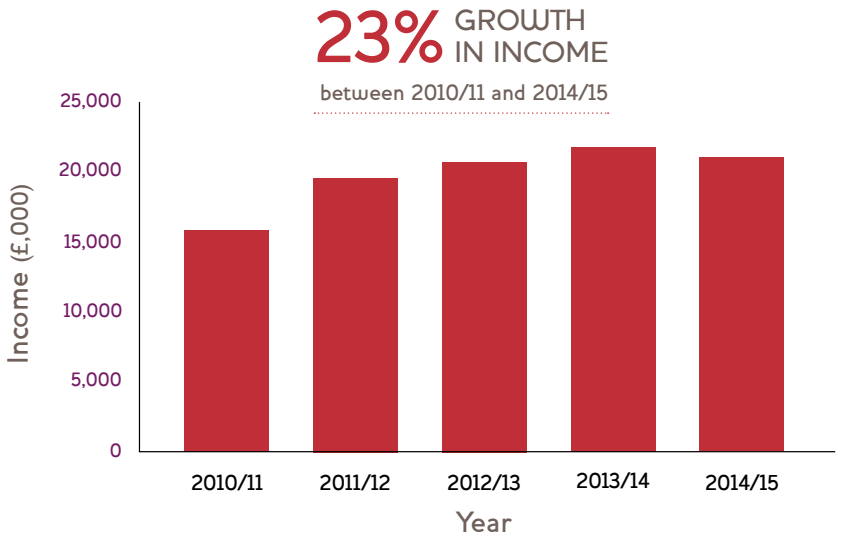
INCOME



EXPENDITURE



INCOME ANALYSIS*



*Figures are based on total income including teaching and trade income

TOWARDS GLOBAL DEVELOPMENT

Annual Review 2015



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